

Cabinet

Agenda

Date: Tuesday, 19th January, 2010

Time: 2.00 pm

Venue: The Capesthorne Room - Town Hall, Macclesfield SK10 1DX

The agenda is divided into 2 parts. Part 1 is taken in the presence of the public and press. Part 2 items will be considered in the absence of the public and press for the reasons indicated on the agenda and at the foot of each report.

PART 1 – MATTERS TO BE CONSIDERED WITH THE PUBLIC AND PRESS PRESENT

1. **Apologies for Absence**

2. **Declarations of Interest**

To provide an opportunity for Members and Officers to declare any personal and/or prejudicial interests in any item on the agenda

3. **Public Speaking Time/Open Session**

In accordance with Procedure Rules Nos.11 and 35 a total period of 10 minutes is allocated for members of the public to address the Committee on any matter relevant to the work of the Committee.

Individual members of the public may speak for up to 5 minutes but the Chairman will decide how the period of time allocated for public speaking will be apportioned where there are a number of speakers.

In order for an informed answer to be given, where a member of the public wishes to ask a question of a Cabinet Member three clear working days notice must be given and the question must be submitted in writing. It is not required to give notice of the intention to make use of public speaking provision but, as a matter of courtesy, a period of 24 hours notice is encouraged.

Please contact
E-Mail:

Cherry Foreman on 01270 686463
cherry.foreman@cheshireeast.gov.uk with any apologies or requests for further information or to give notice of a question to be asked by a member of the public

4. **Minutes of Previous meeting** (Pages 1 - 8)

To approve the minutes of the meeting held on 22 December 2010.

5. **Key Decision CE09/10-07 Free Early Years Childcare For 3-4 Year Olds, Funding Formula** (Pages 9 - 24)

To consider responses to the consultation on the proposed early years funding formula, and to approve the revised formula for implementation from 1 April 2010.

6. **Key Decision CE09/10-31 New Provision for Adults with Learning Difficulties** (Pages 25 - 32)

To consider a new provision for adults with learning disabilities.

7. **Financial Update Three Quarter Year Review** (Pages 33 - 88)

To consider the financial position for the end of the third quarter in 2009 – 2010.

8. **Item of Urgent Business - Land Adjacent to Fairview Public Car Park, Alsager**

It is anticipated that there will be an additional item of business in respect of Land Adjacent to Fairview Public Car Park, Alsager. The Chairman will be asked to certify this as an urgent item for consideration at this meeting on the grounds that an early decision is required to facilitate this transaction and the unusual adverse weather conditions have meant that it has not been possible to complete the report within the normal timescales. This item will be published and circulated as soon as possible.

CHESHIRE EAST COUNCIL

Minutes of a meeting of the **Cabinet**
held on Tuesday, 22nd December, 2009 in the Council Chamber, Municipal
Buildings, Earle Street, Crewe CW1 2BJ

PRESENT

Councillor W Fitzgerald (Chairman)

Councillors D Brown, P Findlow, F Keegan, A Knowles, J Macrae and
P Mason

COUNCILLORS IN ATTENDANCE

Councillors Rachel Bailey, P Edwards, A Moran, D Neilson, R Westwood and
L Smetham

OFFICERS IN ATTENDANCE

Chief Executive, Borough Solicitor, Borough Treasurer and Head of Assets,
Strategic Director – People, Strategic Director – Places, Communications and
PR Manager, Partnerships and CE's Business Manager, Planning and
Performance Manager, Strategic Housing Manager, Communications
Manager and Media Relations Officer

153 APOLOGIES FOR ABSENCE

Apologies for absence were received from Councillors Roland Domleo,
David Brickhill and Brian Silvester.

154 DECLARATIONS OF INTEREST

Councillor P Findlow declared a personal interest in agenda item 9 (Future
Development of Macclesfield) on the basis that he was a Macclesfield
Charter Trustee. Councillor L Smetham declared a personal interest in
agenda item 9 on the basis that she was a Trustee of the Macclesfield Silk
Heritage Trust.

Councillor R Westwood declared a personal interest in agenda item 8
(Review of Housing Options and Homelessness Service) as he was a
member of Wulvern Housing Board.

No other Member made any declaration of interest in any item on the
agenda.

155 **PUBLIC SPEAKING TIME/OPEN SESSION**

In accordance with Procedure Rules Nos. 11 and 35, members of the public were able to address Cabinet on any matter relevant to its work, or to ask a question of a Cabinet Member.

Members of the public were required to give three clear working days' notice of any question. There was no requirement to give notice of the intention to make use of the public speaking provision.

No questions had been received and no member of the public present wished to address Cabinet.

156 **MINUTES OF PREVIOUS MEETING**

RESOLVED

That the minutes of the meeting held on 1 December 2009 be approved as a correct record.

157 **KEY DECISION CE09/10-32 BUSINESS PLANNING PROCESS
2010 - 2013**

The Cabinet received a report which provided an overview of the current medium-term financial position following further development of policy proposals and capital schemes which would impact in the financial years 2010/2011 to 2012/2013.

The report sought approval of the outline structure for further consultation on the business planning process throughout January 2010.

RESOLVED

That, for the reasons set out in the report:

1. the current medium-term financial position be noted;
2. in relation to the Pre-Budget Report 2010, note that the Portfolio Holder for Resources, in consultation with the Borough Treasurer, would provide the detailed analysis within the report to inform the consultation process; and
3. the process for working towards a balanced budget for 2010/2011 be agreed.

(Note: In accordance with Procedure Rule No. 7.2, Councillors A Moran and L Smetham spoke on this item.)

158

SCRUTINY REVIEW - MANAGING THE PROVISION OF SCHOOL PLACES: REPORT ON TRANSFORMING LEARNING COMMUNITIES AND ITS IMPLICATIONS FOR CHESHIRE EAST COUNCIL

The Children and Families Scrutiny Committee had established a Task and Finish Group to review the Transforming Learning Communities initiative which had been inherited from the former Cheshire County Council. Part of the Group's remit had been to consider the needs of Cheshire East in relation to future changes to the schools system.

The Cabinet considered a report which set out the detailed work undertaken by the Group, together with a series of recommendations.

RESOLVED

That, for the reasons set out in the report:

1. the development of a comprehensive commissioning strategy for children's learning in Cheshire East, in the context of the Children and Young People's Plan, be agreed;
2. any programme of work to address the issue of school places should sit within that strategic commissioning context;
3. the report of the Task and Finish Group set up by the Children and Families Scrutiny Committee be noted;
4. the Lead Member for Children's Services and the Director of Children's Services be requested to consider how the advice of the Task and Finish Group, in relation to the desirable attributes of such a programme, should be taken into account in designing that programme; and
5. the Lead Member for Children's Services and the Director of Children's Services be requested to consider how the advice of the Task and Finish Group (about the management of such a programme) should be taken into account, particularly in relation to –
 - Engagement and consultation
 - Managing relationships with the Church of England Diocese of Chester and the Roman Catholic Diocese of Shrewsbury
 - Ensuring that the programme was flexible enough to be able to respond to projected waves in demand
 - Managing the issues on a locality basis which was sensitive to local differences and demographics.

(Notes: (a) In accordance with Procedure Rule No. 7.1, Councillor R Westwood spoke on this item; and

(b) In accordance with Procedure Rule No. 7.2, Councillors P Edwards, A Moran and D Neilson spoke on this item.)

159 **VISION AND STRATEGY FOR INTEGRATED CARE**

The Cabinet considered a report in respect of a proposed programme of work being developed by the Council and its NHS Partners.

One of the aspirations in creating two unitary authorities in Cheshire had been a commitment to contributing to the development of a “virtual public sector”, which would involve all public sector agencies so that users of services would experience them as coherent and co-ordinated.

Funding for public sector services in the next five years was uncertain and, to ensure financial sustainability, it was important for the public sector to work together.

The report recommended Cabinet and the relevant Boards of the NHS organisations to agree the proposals and require further work to be undertaken to develop them and to pursue their implementation.

RESOLVED

That, for the reasons set out in the report:

1. the Executive Summary (Appendix 1 of the report submitted) which set out the vision and outcomes of the proposed programme be agreed;
2. a programme of work be carried out to achieve greater and closer integration between the Council and its NHS partners in order to achieve both improved outcomes for people who used services and the development of financially sustainable services;
3. the Compact (Appendix 2 of the report submitted) which described the sort of behaviours most likely to foster the achievement of those outcomes, be agreed; and
4. Officers be requested to negotiate further about the arrangements for the joint governance of this programme, submitting its recommendations to a future meeting.

(Note: In accordance with Procedure Rule No. 7.1, Councillor Rachel Bailey spoke on this item.)

160 **REVIEW OF HOUSING OPTIONS AND HOMELESSNESS SERVICE**

A comprehensive review of the way in which services were delivered to those in need of housing had been carried out. The Cabinet considered a

report which provided a summary of the review and outlined options and recommendations put forward by Andy Gale Housing Consultancy, which had carried out an independent assessment on behalf of the three former Borough Councils.

RESOLVED

That, for the reasons set out in the report:

1. the service review options outlined in the report be noted; and
2. approval be granted for the contracted Homelessness and Housing Options Service to be delivered directly by Cheshire East Council from 1st April 2010.

(Notes: (a) In accordance with Procedure Rule No. 43.7, Councillors D Brown and J Macrae requested that their abstention from voting on this item be recorded; and

(b) In accordance with Procedure Rule No. 7.2, Councillor D Neilson spoke on this item.)

161 **FUTURE DEVELOPMENT OF MACCLESFIELD**

The Cabinet considered a report which sought approval to develop a coherent delivery plan for Macclesfield over the next 5-10 years, focusing specifically on the opportunities to review the plans and agreements in place for the town centre; realise the potential of the South Macclesfield Development Area (SDMA); and improve and extend the town's facilities, particularly from a retail, leisure, cultural and heritage perspective.

RESOLVED:

That, for the reasons set out in the report:

1. approval be granted to the development of a delivery plan for Macclesfield which provided a more robust and cohesive approach for the town over the next 5-10 years;
2. the Council lead, in partnership with its development partner, Wilson Bowden Developments, in reviewing the options for delivery of a mixed use town centre development scheme in Macclesfield within the parameters of the existing Development Agreement, which included stakeholder engagement and public consultation;
3. approval be granted to the use of £150,000 from the Places earmarked reserve for economic development over the period 2009/2011 in order to procure –
 - External consultancy capacity and expertise to support the development of the delivery plan

- Commercial development advice for the South Macclesfield Development Area (SMDA).

(Note: In accordance with Procedure Rule No. 7.1, Councillors D Neilson and L Smetham spoke on this item.)

162 **MID-YEAR PERFORMANCE**

The Cabinet received a report which provided an overview of the 2009-2010 mid-year performance of Cheshire East Council.

The report highlighted areas of good performance and indicated those areas where performance was currently below targeted levels. Where improvement was required, the report indicated remedial action being taken.

RESOLVED

That, for the reasons set out in the report:

1. Cabinet note the overview of performance detailed in the report and considered the issues raised in relation to potential under-performance against targets and the means by which these issues would be addressed; and
2. Cabinet note the need to develop further the local performance targets identified by the Audit Commission in the Council's provisional Organisational Assessment.

(Note: In accordance with Procedure Rule No. 7.2, Councillor P Edwards spoke on this item.)

163 **OUTLINE BUSINESS CASE FOR EXTRA CARE HOUSING PFI**

In accordance with Procedure Rule 43.6, the Leader of the Council had agreed to take this report as an urgent item to enable the Council to comply with Government deadlines.

The Cabinet had agreed to establish a joint committee with Cheshire West and Chester Council called the "Joint Extra Care Housing Management Board". The Board's main task would be to consider the Outline Business Case for Extra Care Housing PFI. The financial situation for the project had changed and the Cabinet now considered a report which (a) outlined the process for pursuing PFI funding; (b) outlined the re-modelled financial position; and (c) sought approval to proceed to the next stage of the PFI application process.

RESOLVED

That, for the reasons set out in the report:

1. the remodelled financial position, allowing the Joint Extra Care Member Board to approve the re-submission of the Outline Business Case for Extra Care Housing Round 5, be approved;
2. in approving this remodelled financial position, the Cabinet note that Cheshire East Council was committed to a maximum annual contribution of £168,000. This was based on the number of rental units within the Council's boundary, including a prudent assumption that "Supporting People" income would not be realised; if this sum were realised, the annual contribution, net of "Supporting People" income reduced to £84,000.

164 **EXCLUSION OF THE PRESS AND PUBLIC**

RESOLVED

That the press and public be excluded from the meeting during consideration of the following item, pursuant to Section 100(A)4 of the Local Government Act 1972 on the grounds that it involved the likely disclosure of exempt information as defined in Paragraphs 1 and 2 of Part 1 of Schedule 12A of the Local Government Act 1972 and the public interest would not be served in publishing the information.

165 **MANAGING WORKFORCE CHANGE**

The Cabinet considered a report which provided details in respect of posts where the employees had applied for voluntary redundancy.

RESOLVED

That, for the reasons set out in the report:

the Cabinet support the decision of the Chief Executive to release the employees whose roles were listed in Appendix A of the report submitted, under the arrangements agreed in relation to severance provisions for employees in the Council.

(Note: In accordance with Procedure Rule No. 7.2, Councillors A Moran, D Neilson and L Smetham, spoke on this item.)

The meeting commenced at 2.00 pm and concluded at 3.50 pm

Councillor W Fitzgerald (Chairman)

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CHESHIRE EAST COUNCIL

REPORT TO: CABINET

Date of Meeting: 19 January 2010
Report of: John Weeks, Strategic Director, People
Subject/Title: Single Funding Formula for Early Years
Portfolio Holder: Councillor Paul Findlow

1.0 Report Summary

1. This report updates Cabinet on recent developments and the response to the consultation on the proposed early years single funding formula and seeks approval to the revised formula for implementation as a pathfinder in Cheshire East from 1st April 2010.

2.0 Decision Requested

- 2.1 Cabinet is requested to:

- (1) Note the response to the consultation on the early years single funding formula set out at Appendix 2; and
- (2) approve the early years single funding formula set out at Appendix 3 for implementation in Cheshire East as a pathfinder from 1st April 2010.

3.0 Reasons for Recommendations

- 3.1 All local authorities must implement the early years single funding formula by April 2011 at the latest. In Cheshire East all of the necessary work with stakeholders has been carried out and the formula has been revised in response to consultation. Cheshire East's formula is ready to roll out from April 2010 and it is recommended that the local authority take up the government's offer to become a pathfinder in 2010-11. There could be cost implications in duplication of work and sustaining providers who have reshaped their provision in anticipation of the changes if this were delayed by a year.

4.0 Wards Affected

- 4.1 Early years providers across all wards will be affected.

5.0 Local Ward Members

- 5.1 All.

6.0 Policy Implications including - Climate change - Health

- 6.1 One of the aims of the single funding formula is to create greater parity between the maintained and private, voluntary and Independent (PVI) sectors in the payment systems. As part of the development of the formula, it has become clear that there are some contradictions in the legislation around schools being able to charge parents for childcare outside of the free entitlement. DCSF has advised local authorities to develop their own policies in this area and the proposal is that Cheshire East develops a policy that will enable maintained nurseries to charge and puts them on a 'level playing field' with the PVI sector.

7.0 Financial Implications for Transition Costs (Authorised by the Borough Treasurer)

- 7.1 None.

8.0 Financial Implications 2009/10 and beyond (Authorised by the Borough Treasurer)

- 8.1 The single funding formula will be funded through the Dedicated Schools Grant. In addition, there is an indicative allocation of £1.8m from the Standards Fund in 2010/2011 to support the extension of the free entitlement from 12.5 hours to 15 hours per week. Based on the 2009/10 budget, officers are working on a notional budget for 2010/11 of £9,824,000 (excluding contingency and administration costs).
- 8.2 There are currently 23 maintained¹ and 179 private, voluntary and independent (PVI) early years providers. A financial impact assessment of the proposed formula on each sector is set out below.

Funding variance compared to 2009/10 PVI rate of £3.50 per hour	£	Number of settings					% in bottom 30% IDACI areas
		Day Nursery	Main-tained	Independent	Play group	Total	
Loss of >£1k	- 6k or more		5			5	
	- 3k to 6k		3		3	6	
	- 1k to 3k	9			11	20	
Less than £1k gain or loss		56			22	78	25%
Gain of > £1k	+1k to 3k	33	2		10	45	25%
	+3k to 6k	23	0	6		29	12.5%
	+6k & more	4	13	2		19	37.5%

- 8.3 One of the main concerns raised by early years providers who anticipate a budget reduction was the issue around reshaping their provision in time to meet the introduction of the new formula in April 2010. Guidance from the DCSF states that local authorities may fund transition costs for up to three years. It is

¹ South Cheshire Rural Nursery Consortium includes Audlem, Bridgemere and Wrenbury Primary Schools. As lead consortium member and budget holder, only Audlem is counted in these figures.

proposed to establish a self-financing transition plan whereby those projected to have increased budgets will only receive around 85% of the increase to lessen the impact on those facing budget reductions in year one by 50%. A full financial assessment of each provider by local area and with and without transitional funding is shown at Appendix 1.

- 8.4 Should Cheshire East proceed as a pathfinder from April 2010, there are no significant additional costs expected. As officers have been working with providers over recent months to reshape their provision around the introduction of the single funding formula from April 2010, some of these are likely to experience sustainability issues that would need to be supported financially if a decision was made to postpone the introduction of the formula to April 2011. In addition, a postponement to April 2011 could result in some duplication of effort, for example, the cost analysis of each sector may need to be repeated, which could cost of up to £25k.

9.0 Legal Implications (Authorised by the Borough Solicitor)

- 9.1 The single funding formula will fund the free entitlement to early years provision for 3 and 4 year olds across all sectors which is the authority's statutory duty under Section 7 of the Childcare Act 2006. It will also assist with the authority's delivery of its duty to secure sufficient childcare under Section 6 of the Childcare Act 2006. The authority will commission PVI and maintained sector early years providers under the terms of contracts approved by the Borough Solicitor.

10.0 Risk Management

- 10.1 The application of the single funding formula could overspend its allocated budget should participation increase beyond that forecast. Control measures have been put in place to reduce this risk by setting aside a contingency budget of approximately 5% of the total indicative allocation.
- 10.2 The reduced budgets for some providers could impact on their short term viability whilst they reshape their provision. The proposed transition funding should lessen the impact on these providers and officers will work with them around developing cost-effective solutions.

11.0 Background and Options

- 11.1 In 2007 the government announced that all local authorities would be required to implement a single local formula for funding the free early years provision for 3 and 4 year olds in the maintained and PVI sectors from April 2010. The necessary paving legislation for the formula was included in the Apprenticeships, Skills and Learning Act 2009, which has recently completed its passage through parliament. The introduction of the early years single funding formula was welcomed by Members on all sides by both Houses.
- 11.2 In December 2009, the DCSF wrote to all local authorities to advise that the implementation of the formula had been postponed to April 2011 as a number

of local authorities were not ready to introduce the formula. Those who have completed the necessary work were invited to apply for pathfinder status.

- 11.3 At its meeting on 8th September 2009, Cabinet approved the draft formula set out below for further consultation.

Factor	Application	Additions £ per hour
Base rate	One rate to be applied to all children	3.20
Flexibility	No flexibility	0.00
	Flexibility within school day (6+ hours)	0.15
	Extended day (10+ hours)	0.20
	If providing over 50 weeks	0.05
Deprivation	Based on % of children attending setting from deprived area	0.005
Quality	If Early Years Professional (EYP) Status	0.15
	If Qualified Teacher Status (QTS)	0.25

- 11.4 The consultation was carried out over a 6 week period to 9th November 2009. This was through a combination of briefing and engagement sessions with early years providers and a consultation document that was posted to all relevant consultees. The consultation and background papers were also posted on the website and consultees were encouraged to respond electronically. The main consultees were headteachers and chairs of governors of all maintained settings with nursery provision, PVI providers of the early years free entitlement, childminder representatives, all Members of Cheshire East Council, East Cheshire Primary Heads Association, Unions and neighbouring authorities. The main issues raised through the consultation process are set out at Appendix 2.

- 11.5 Early years providers have engaged positively in the consultation process, mostly through the briefing sessions, which were attended by over 250 staff. Of the 215 questionnaires that were sent out, 72 valid responses were returned. The results of the consultation were considered by the Early Years Reference Group (EYRG) and Schools Forum and the endorsed formula proposal is set out at Appendix 3. The proposed changes from the draft are as follows:

- Increase in base rate from £3.20 to £3.25 per child per hour.
- Reduction in the flexibility eligibility from 6 and 10 hours to 4 and 6 hours.
- Removal of formula factor for those settings delivering over 50 weeks
- Increase in funding for those settings with an Early Years Professional from 15p to 20p per child per hour, ie, closer to the QTS rate of 25p
- Addition of £2k to the annual budget for each of the 21 settings in Cheshire East's rural areas (based on the latest available information which is the ward sparsity indicator from the 2001 census)
- Addition of 5p per child per hour for all settings judged by Ofsted as 'Outstanding'
- A self-financing transition plan whereby the budgets of those with the greatest variances will be adjusted to lessen the impact in year one.

- 11.6 The above changes would significantly lessen the impact on the sessional early years providers, whilst still incentivising the areas of quality, flexibility and deprivation and meeting the local authority's statutory duty to ensure sufficiency for parents of all 3 and 4 year olds who require a free early years place. Two examples of how the new funding will affect maintained nurseries with different circumstances are shown in Appendix 4.
- 11.7 There is one nursery school in Cheshire East. This is the setting that would be most affected if the formula were applied as it stands. However, DCSF has been very clear with local authorities that costs for these schools will be significantly higher and should be recognised in the formula. The presumption must be against closure. Officers have been working with the school to identify costs and with Finance to identify areas of the budget that relate specifically to nursery schools. It is proposed to add a lump sum payment to the formula allocation to cover the costs for this setting.
- 11.8 The area that prompted most debate as part of the consultation was around the quality factor. The recently published draft code of practice on the funding for early years recommends that funding decisions should take into account the Early Years Quality Improvement Support Process (EYQISP). This is a developing framework that was not possible to incorporate into the funding for 2010-11. However, this process is nationally consistent but sensitive to local quality assessments and support needs. Officers propose to continue to work with the EYRG to develop the quality factor around EYQISP to include for the 2011-12 formula.
- 11.9 The local authority must review its formula on a regular basis. Along with the quality factor, the other area identified for further work before 2011-12 is the additional costs around settings who have significant numbers of children for whom English is an additional language. Whilst we know that the costs associated with providing quality provision to these children are higher, there is not sufficient data available at present to form part of the formula. This data will be collected in 2010-11 for consideration in the following year.

12.0 Overview of Year One and Term One Issues

- 12.1 None.

13.0 Access to Information

The background papers relating to this report can be inspected by contacting the report writer:

- Appendix 1 – Financial impact assessment of individual providers by area
- Appendix 2 – Summary of consultation responses
- Appendix 3 – Proposed Early Years Single Funding Formula 2010-11
- Appendix 4 - Examples of impact of the single funding formula on maintained nurseries
- Consultation files – Contains all responses to the consultation on the draft formula

- Implementing an Early Years Single Funding Formula: Practice Guidance (DCSF, July 2009)
- Letter from DCSF and Ministerial Statement – Postponement of the Early Years Single Funding Formula

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Early Years Single Funding Formula - Projections by area and provider for 2010-11

Appendix 1

Pupils in deprived area	£0.005
Quality Supplements	
EYPS	£0.20
QTS	£0.25
Outstanding Ofsted rating	£0.05

Base rate	£3.25
Flexibility supplements	
No flexibility	£0.00
4 hours and over (or)	£0.15
6 hours and over	£0.20

Data for each setting						
Provider	Area	Registered Places	Number of children claiming funding			
			Sum 2008	Aut 2008	Spr 2009	
CONGLETON						
Cleford Primary School	Middlewich	52	52	41	51	
Terra Nova Pre-prep Dept.	Holmes Chapel	0	0	57	53	
Sandbach Community Primary School	Sandbach	26	26	13	19	
Kids Corner Nursery	Sandbach	0	45	34	41	
Adventure Pre-school and Adventure OOS Club	Congleton	24	25	18	26	
Dainty Hall Day Nursery	Congleton	48	23	12	14	
Apples & Pears DN and The Banana OOS Club	Sandbach	46	31	12	16	
Nunu PLC	Holmes Chapel	62	44	28	36	
Lilliput Farm Day Nursery	Sandbach	68	28	26	31	
Nunu PLC	Sandbach	105	35	24	32	
Somerford Kindergarten	Congleton	24	49	32	38	
Highfield Hoppers Ltd	Alsager	46	43	26	34	
Nyehome Nursery Schools Ltd	Sandbach	41	31	19	27	
Busy Bees Pre-School	Congleton	26	22	20	27	
Stepping Stones Pre-School	Congleton	44	35	14	20	
Happy Days Club & Nursery School	Holmes Chapel	32	27	13	19	
Holmes Chapel Community Pre-School	Holmes Chapel	24	38	26	28	
Brereton Playgroup	Sandbach	12	18	9	14	
Cranage Pre-school	Holmes Chapel	26	31	19	23	
Coplice Pre School	Sandbach	24	24	16	24	
Happy Days Nursery School	Holmes Chapel	40	26	14	18	
Rainbow Pre-school	Sandbach	20	31	18	28	
Tender Tots Nursery	Sandbach	50	18	9	11	
Blue Skies Day Nursery	Alsager	72	14	9	8	
Hilltop Day Nursery	Congleton	80	9	8	12	
New Life Nursery Group	Congleton	40	37	24	31	
Sandbach Heath (St Johns) Playgroup	Sandbach	15	21	14	17	
St. Gabriels Parish Playgroup	Alsager	20	28	20	26	
Park Hall Day Nursery	C Church Lawton	30	22	9	17	
St. Mary's Catholic Pre-School	Congleton	25	43	28	32	
Old Hall Day Nursery	Congleton	41	20	16	17	
Woodlands Day Nursery	Congleton	38	19	8	14	
The Nursery	Congleton	69	32	18	26	
Rascals Pre-School Day Nursery (Congleton)	Congleton	29	11	6	10	
Sally Anna's Day Nursery	C Church Lawton	56	21	10	14	
Little Scholars Pre School	Scholar Green	24	12	8	15	
Town House Private Day Nursery	Alsager	47	14	15	19	
Adventure Clubs Pre School	Mow Cop	14	17	12	15	
Goostrey Pre School	Goostrey	24	30	17	24	
Playbox Playgroup	Middlewich	26	30	9	12	
Pips Day Nursery	Alsager	45	0	1	2	
Rascals Pre-School Day Nursery	Congleton	53	23	15	18	

2009/10 Budget	Without Transitional Funding			Including Transitional Funding		
	2010/11 Projected Single Formula	Difference	% Difference	2010/11 Projected Single Formula	Difference	% Difference
£75,496	£100,716	£25,220	33%	£96,933	£21,437	28%
£100,254	£106,341	£6,087	6%	£105,428	£5,174	5%
£34,348	£40,404	£6,056	18%	£39,496	£5,148	15%
£71,127	£76,586	£5,459	8%	£75,767	£4,640	7%
£36,813	£41,292	£4,479	12%	£40,920	£4,107	11%
£27,615	£31,552	£3,937	14%	£31,261	£3,646	13%
£31,605	£35,411	£3,806	12%	£35,140	£3,535	11%
£60,953	£64,436	£3,483	6%	£63,913	£2,961	5%
£49,529	£52,965	£3,437	7%	£52,450	£2,921	6%
£47,481	£50,542	£3,061	6%	£50,083	£2,602	5%
£56,763	£59,591	£2,828	5%	£59,167	£2,404	4%
£61,740	£64,476	£2,736	4%	£64,066	£2,326	4%
£43,785	£46,466	£2,681	6%	£46,064	£2,279	5%
£41,706	£44,345	£2,639	6%	£43,949	£2,243	5%
£39,981	£42,473	£2,492	6%	£42,099	£2,118	5%
£33,632	£35,772	£2,140	6%	£35,451	£1,819	5%
£48,455	£50,531	£2,077	4%	£50,220	£1,765	4%
£17,283	£18,789	£1,506	9%	£19,036	£1,753	10%
£42,284	£44,304	£2,020	5%	£44,001	£1,717	4%
£40,058	£41,485	£1,428	4%	£41,771	£1,714	4%
£33,905	£35,842	£1,937	6%	£35,551	£1,647	5%
£37,968	£39,505	£1,537	4%	£39,274	£1,306	3%
£20,664	£22,113	£1,449	7%	£21,896	£1,232	6%
£18,225	£19,166	£941	5%	£19,025	£800	4%
£15,351	£16,283	£932	6%	£16,143	£792	5%
£44,189	£45,090	£902	2%	£44,955	£767	2%
£24,588	£25,476	£887	4%	£25,343	£754	3%
£33,138	£33,839	£701	2%	£33,734	£596	2%
£28,886	£29,549	£664	2%	£29,450	£564	2%
£60,197	£60,854	£658	1%	£60,755	£559	1%
£29,936	£30,514	£579	2%	£30,427	£492	2%
£22,733	£23,129	£397	2%	£23,070	£337	1%
£39,291	£39,665	£374	1%	£39,609	£318	1%
£13,449	£13,577	£128	1%	£13,558	£109	1%
£25,200	£25,320	£120	0%	£25,302	£102	0%
£23,342	£23,443	£101	0%	£23,428	£86	0%
£27,258	£27,301	£43	0%	£27,295	£37	0%
£33,395	£33,421	£25	0%	£33,408	£13	0%
£36,229	£36,229	£0	0%	£36,229	£0	0%
£31,482	£31,482	£0	0%	£31,482	£0	0%
£1,743	£1,718	£-25	-1%	£1,731	£-12	-1%
£30,681	£30,641	£-40	0%	£30,661	£-20	0%

Excalibur Play and Learn	Alsager	20	34	23	34	26
Town House Private Day Nursery	Alsager	47	25	15	25	19
Leaps & Bounds Day Nursery	Middlewich	41	27	13	14	14
Pikemere Pre-school	Alsager	18	28	20	20	25
Black Firs Playgroup	Congleton	30	40	29	42	42
Rainbow Day Nursery	Middlewich	68	42	28	38	38
Wheelock Pre-School	Sandbach	20	45	38	42	42
Mossley Pre-School	Congleton	52	55	40	42	42
The Goslings	Sandbach	20	15	10	13	13
Scholar Green Pre-School	Scholar Green	30	16	6	8	8
Tommy Thumbs Pre School	Middlewich	26	50	27	34	34
Elworth Pre-School Group	Sandbach	24	58	33	43	43
Cranberry Primary School	Alsager	52	33	21	33	33
Peter Pan Pre-School	Middlewich	35	32	26	31	31
Manfields Primary School	Congleton	52	24	20	28	28
CREWE						
Leighton Primary School	Crewe	104	99	81	104	104
Hungerford Primary School	Crewe	52	51	50	52	52
Gainsborough Primary & Nursery School	Crewe	52	51	51	50	50
Wistaston Green Primary School	Crewe	52	52	39	47	47
St Mary's Catholic Primary School, Crewe	Crewe	52	52	45	53	53
EIC at Underwood West Children's Centre	Crewe	70	99	62	70	70
Beechwood School	Crewe	26	26	24	26	26
La Maternelle Wistaston	Crewe	48	79	59	68	68
EIC at Monks Copperhall Childrens Centre	Crewe	54	70	53	48	48
Oakfield Primary School	Crewe	26	26	15	23	23
EIC at Pebblebrook Children's Centre	Crewe	54	40	33	46	46
Kids unlimited Nurseries - Crewe	Crewe	132	44	19	30	30
Pine Lodge Creche & Day Nursery	Crewe	70	44	29	35	35
The Nursery (Wistaston)	Crewe	22	45	31	43	43
Stepping Stones Day Nursery	Crewe	95	61	35	51	51
The Willows Pre-school	Crewe	22	42	21	28	28
Bridge Farm Day Nursery	Crewe	57	35	16	22	22
Rascals Day Nursery (Crewe)	Crewe	40	15	9	13	13
Starting Point	Crewe	50	18	8	19	19
Victoria Pre-school	Crewe	16	18	15	20	20
St. Peter's Playgroup	Crewe	20	27	17	29	29
Bright Stars Day Nursery	Crewe	39	29	20	33	33
Tinks Children's Day Nursery	Crewe	55	23	9	14	14
Church Copperhall Pre-school	Crewe	30	44	37	43	43
Danebank Community Pre-school	Crewe	24	44	18	29	29
North Street Pre School	Crewe	30	23	20	31	31
Little People Day Nursery	Crewe	65	28	20	29	29
Little Stars at Shavington	Crewe	24	43	35	48	48
First Friends Pre School	Crewe	20	18	3	8	8
Haslington Pre-School	Crewe	26	23	22	26	26
The Croft Pre-School	Crewe	24	37	25	37	37
Westminster Nursery	Crewe	104	60	44	58	58
Rope Green Farm Day Nursery	Crewe	74	0	0	0	0
KNUTSFORD						
Bexton Pre-School Nursery	Knutsford	57	73	46	58	58
Yorston Lodge School	Knutsford	32	38	31	27	27
Egerton Pre School	Knutsford	30	41	34	37	37
High Leigh Pre School Nursery	Knutsford	40	23	22	26	26
Alderley Day Nursery	Nether Alderley	62	5	3	5	5
Rainbow Day Nursery - Mere	Knutsford	65	0	4	7	7
Knutsford Day Nursery	Knutsford	62	26	18	23	23
Sunnyside at Ashley School	Ashley	30	0	14	16	16
Mobberley Pre-School Playgroup	Mobberley	30	26	17	18	18
St. Vincents Pre School Playgroup	Knutsford	35	47	28	44	44
Nether Alderley Afternoon Club And Preschool	Nether Alderley	16	18	12	14	14

£45,854	£45,854
£32,172	£32,172
£28,697	£28,697
£45,297	£45,297
£61,016	£61,016
£66,738	£66,738
£52,868	£52,868
£59,840	£59,840
£16,275	£16,275
£21,144	£21,144
£59,383	£59,383
£66,003	£66,003
£64,668	£64,668
£55,540	£55,540
£61,660	£61,660

£212,398	£61,224	40%
£110,855	£34,757	46%
£108,838	£33,943	45%
£106,381	£33,291	46%
£109,883	£33,184	43%
£178,192	£28,410	19%
£57,046	£18,487	48%
£139,524	£12,999	10%
£119,836	£11,151	10%
£46,038	£9,283	25%
£89,499	£8,670	11%
£61,321	£4,841	9%
£65,830	£4,331	7%
£67,784	£4,039	6%
£88,890	£3,861	5%
£51,962	£3,147	6%
£42,573	£2,673	7%
£25,246	£2,177	9%
£28,306	£2,235	9%
£29,823	£1,914	7%
£47,226	£1,352	3%
£52,836	£1,334	3%
£25,247	£1,202	5%
£77,669	£967	1%
£51,906	£845	2%
£44,799	£363	1%
£67,394	£363	-1%
£16,140	£807	-5%
£32,528	£2,311	-7%
£44,903	£3,111	-6%
£165,196	£18,456	-10%
£0	£0	

£45,694	£45,694	0%
£31,904	£2,668	-1%
£28,287	£2,410	-1%
£44,650	£6,447	-1%
£60,308	£2,707	-1%
£65,785	£9,553	-1%
£51,850	£1,018	-2%
£58,690	£1,143	-2%
£19,885	£1,259	-6%
£57,893	£1,499	-3%
£64,117	£1,886	-3%
£61,037	£3,631	-6%
£51,573	£3,967	-7%
£51,821	£9,839	-16%
£0	£0	

£101,728	£4,561	5%
£59,641	£3,553	6%
£59,956	£2,804	5%
£43,420	£2,347	6%
£9,121	£1,897	26%
£9,680	£1,889	24%
£35,846	£2,113	6%
£34,842	£1,524	5%
£29,292	£1,425	5%
£72,808	£1,618	2%
£23,060	£380	2%
£0	£0	

£203,214	£52,040	34%
£105,641	£29,543	39%
£103,746	£28,851	39%
£101,387	£28,297	39%
£104,905	£28,206	37%
£173,931	£24,148	16%
£54,273	£15,714	41%
£137,574	£11,049	9%
£118,164	£9,478	9%
£44,646	£7,891	21%
£88,199	£7,370	9%
£60,594	£4,115	7%
£65,180	£3,682	6%
£67,178	£3,433	5%
£88,311	£3,282	4%
£51,489	£2,675	5%
£42,172	£2,272	6%
£25,219	£2,151	9%
£27,971	£1,899	7%
£29,536	£1,627	6%
£47,023	£1,149	3%
£52,636	£1,134	2%
£25,067	£1,022	4%
£77,524	£822	1%
£51,779	£718	1%
£44,744	£308	1%
£48,447	£31	0%
£67,575	£181	0%
£16,544	£404	-2%
£33,864	£1,155	-3%
£46,458	£1,555	-3%
£174,424	£9,228	-5%
£0	£0	

£101,044	£3,877	4%
£59,108	£3,020	5%
£59,535	£2,384	4%
£43,068	£1,995	5%
£9,172	£1,948	27%
£9,735	£1,944	25%
£35,529	£1,796	5%
£35,060	£1,762	5%
£29,579	£1,712	6%
£72,565	£1,375	2%
£23,870	£1,190	5%
£0	£0	

Manor Park School and Nursery	Knutsford	52	36	21	25
Kids Allowed Limited	Knutsford	161	0	13	13
Princess Street Pre-School Playgroup	Knutsford	24	22	15	20
Popples Red Cross Day Nursery	Knutsford	42	19	14	18
York Lodge Day Nursery	Knutsford	61	17	8	9
MACCLESFIELD					
Prestbury CE Primary School	Macclesfield	52	50	40	51
Upton Priory School	Macclesfield	78	61	37	56
The King's School	Macclesfield	0	33	58	50
Beech Hall School	Macclesfield	0	42	27	34
The Kindergarten Day Nursery 2	Macclesfield	70	31	20	28
Kids Unlimited Nurseries - Tytherington	Macclesfield	86	39	31	39
Scamps Day Nursery Ltd	Macclesfield	98	41	23	35
Cheekies Private Day Nursery	Macclesfield	60	7	9	12
Footprints	Macclesfield	65	33	22	30
Bosley Bobbins Pre-School Playgroup	Bosley	12	16	8	10
Greenhills Pre School	Macclesfield	24	40	24	30
Prestbury Day Nursery	Macclesfield	65	28	20	26
Ivy Bank Pre School	Macclesfield	24	50	44	56
Gawsworth Pre School Playgroup	Gawsworth	24	14	12	11
Bollington Methodist Pre School	Bollington	24	23	19	22
Ash Grove School	Macclesfield	52	33	22	21
St. Johns Pre-School	Macclesfield	30	46	31	41
Whirley Pre-School Group	Macclesfield	26	38	24	32
Tiny Adventures Ltd	Macclesfield	53	20	12	22
Sunflowers Under Fives	Tytherington	24	20	14	20
Superkids Day Nursery	Macclesfield	52	5	4	5
Christ the King	Macclesfield	20	22	16	23
Hevday Pre-School	Macclesfield	30	18	7	13
Alsotts Pre-School Playgroup	Bollington	16	12	7	8
Macclesfield Day Nursery	Macclesfield	58	21	12	24
The Kindergarten Nursery	Macclesfield	40	15	7	14
Twinkle Pre School	Macclesfield	12	9	5	6
Stepping Stones Montessori Nursery School	Macclesfield	30	25	23	28
Little Scallywags Day Nursery	Macclesfield	56	29	15	20
Foundation Nursery Schools	Macclesfield	38	23	12	16
Bollinbrook Pre-school	Macclesfield	16	34	21	25
Paint Pots Playgroup	Macclesfield	24	17	10	11
First Steps Nursery	Bollington	22	45	26	35
Cheiford Village Pre School	Macclesfield	24	15	10	15
St. Albans Pre School	Macclesfield	40	55	43	59
Sutton St James Pre-School	Macclesfield	32	24	17	22
Rainow Pre-School	Macclesfield	24	28	16	20
Parkroyal Pre-School	Macclesfield	32	73	68	64
Marton & District CE Aided Primary School	Macclesfield	52	32	20	22
Broken Cross Community School	Macclesfield	26	16	10	16
Puss Bank Primary School	Macclesfield	104	51	31	43
Upton Beehive Club	Macclesfield	48	0	0	0
NANTWICH					
Millfields Primary and Nursery School	Nantwich	52	50	32	42
Nivehome Nursery Schools Ltd	Nantwich	77	53	29	40
Woodlands Nursery	Nantwich	95	43	31	39
Rebecca's Day Nursery	Nantwich	13	13	5	8
Wybunbury Pre School	Nantwich	20	32	15	24
Brambley Hedge Day Nursery	Bunbury	31	21	10	19
Sounds Active	Nantwich	22	19	17	25
Wrenbury Pre-School Playgroup	Nantwich	24	31	11	19
Roundabouts Day Nursery	Nantwich	37	0	5	5
Little Angels Pre-School Nursery	Nantwich	20	34	23	33
Audlem Tree House	Audlem	26	8	0	1
Sunflowers @ St Anne's	Nantwich	25	30	18	29

£59,855	£61,163	£1,308	2%
£11,414	£11,555	£142	1%
£15,824	£15,931	£108	1%
£25,221	£25,221	£0	0%
£19,095	£18,822	-£273	-1%
£75,496	£99,675	£24,179	32%
£100,401	£111,833	£11,432	11%
£95,503	£101,718	£6,215	7%
£62,213	£66,687	£4,474	7%
£41,832	£45,676	£3,844	9%
£58,065	£61,857	£3,792	7%
£55,934	£59,651	£3,717	7%
£14,343	£17,436	£3,093	22%
£42,935	£46,332	£3,397	8%
£17,514	£20,265	£2,751	16%
£52,731	£55,409	£2,678	5%
£44,184	£46,709	£2,525	6%
£76,764	£78,543	£1,780	2%
£18,624	£19,648	£1,024	6%
£38,640	£40,296	£1,656	4%
£57,449	£58,948	£1,499	3%
£59,987	£60,915	£928	2%
£49,508	£50,417	£909	2%
£32,708	£33,408	£701	2%
£29,565	£30,168	£603	2%
£9,713	£10,129	£416	4%
£36,666	£36,957	£291	1%
£22,129	£22,272	£144	1%
£14,060	£14,060	£0	0%
£32,424	£32,364	-£60	0%
£19,373	£19,269	-£104	-1%
£12,936	£12,797	-£139	-1%
£41,636	£41,425	-£211	-1%
£36,363	£36,071	-£312	-1%
£29,642	£29,218	-£423	-1%
£37,548	£36,810	-£738	-2%
£23,856	£22,791	-£1,065	-4%
£52,479	£51,177	-£1,302	-2%
£19,980	£18,553	-£1,427	-7%
£89,009	£87,571	-£1,437	-2%
£30,198	£28,731	-£1,467	-5%
£26,009	£24,489	-£1,520	-6%
£95,653	£93,999	-£1,654	-2%
£58,050	£54,020	-£4,030	-7%
£32,544	£28,403	-£4,141	-13%
£114,478	£89,077	-£25,401	-22%
£0	£0	£0	
£70,082	£86,879	£16,797	24%
£74,246	£79,431	£5,185	7%
£61,026	£64,711	£3,685	6%
£15,320	£17,101	£1,781	12%
£38,207	£40,390	£2,183	6%
£22,541	£24,218	£1,678	7%
£34,346	£35,855	£1,509	4%
£19,835	£20,418	£583	3%
£5,618	£5,767	£149	3%
£48,143	£48,143	£0	0%
£3,402	£3,159	-£243	-7%
£42,851	£42,408	-£442	-1%

£60,967	£1,112	2%
£11,534	£121	1%
£15,915	£91	1%
£25,221	£0	0%
£18,959	-£136	-1%
£96,048	£20,552	27%
£110,118	£9,717	10%
£100,785	£5,283	6%
£66,016	£3,803	6%
£45,099	£3,267	8%
£61,288	£3,223	6%
£59,093	£3,160	6%
£17,272	£2,929	20%
£45,822	£2,887	7%
£20,152	£2,638	15%
£55,008	£2,277	4%
£46,330	£2,146	5%
£78,276	£1,513	2%
£20,136	£1,512	8%
£40,048	£1,408	4%
£58,723	£1,274	2%
£60,776	£789	1%
£50,280	£773	2%
£33,303	£596	2%
£30,078	£513	2%
£10,066	£354	4%
£36,913	£247	1%
£22,251	£122	1%
£14,060	£0	0%
£32,394	-£30	0%
£19,321	-£52	0%
£12,867	-£69	-1%
£41,530	-£106	0%
£36,227	-£156	0%
£29,430	-£212	-1%
£37,179	-£369	-1%
£23,324	-£533	-2%
£51,828	-£651	-1%
£19,266	-£714	-4%
£88,290	-£719	-1%
£29,465	-£733	-2%
£25,249	-£760	-3%
£94,826	-£827	-1%
£56,035	-£2,015	-3%
£30,474	-£2,070	-6%
£101,778	-£12,700	-11%
£0	£0	
£84,359	£14,277	20%
£78,653	£4,408	6%
£64,159	£3,133	5%
£17,210	£1,891	12%
£40,062	£1,856	5%
£24,379	£1,839	8%
£36,100	£1,755	5%
£21,126	£1,292	7%
£5,744	£127	2%
£48,143	£0	0%
£3,281	-£122	-4%
£42,629	-£221	-1%

Parklands Day Nursery	Nantwich	139	44	35	46
Brine Leas Playgroup	Nantwich	20	24	13	16
Willaston Playgroup	Nantwich	24	39	23	26
Early Birds Pre-School Playgroup	Bunbury	32	43	22	37
Nantwich Pre School Playgroup	Nantwich	32	49	30	41
Wyche Primary School	Nantwich	52	26	20	26
Audlem St James` CE Primary School	Audlem	78	53	31	53
POYNTON					
Lostock Hall Pre School Nursery Limited	Poynton	24	25	17	22
Pollyanna`s Day Nursery	Prestbury	27	9	6	4
Poynton Methodist Church Playgroup	Poynton	30	38	15	18
Disley Under 5`s Pre School Playgroup	Disley	32	26	12	17
Brook House Farm Pre-School	Poynton	50	37	15	21
Blue Grass Purple Cow	Higher Disley	43	14	12	21
First Steps Kindergarten	Poynton	50	23	12	15
St. Pauls Pre School	Poynton	26	34	22	31
The Civic Hall Playgroup	Poynton	20	13	6	7
The Hollies Pre-School	Poynton	35	49	29	47
Stepping Stones Pre-School	Poynton	20	38	19	26
WILMSLOW					
Wilmslow Grange Comm Primary & Nursery School	Wilmslow	52	48	25	32
Ashdene Independent Pre School	Wilmslow	48	75	43	56
Pownall Hall School	Wilmslow	0	43	45	51
The Ryleys Prep School	Alderley Edge	0	35	39	46
Kidsunlimited Nurseries - Claimont	Wilmslow	96	50	23	31
Rainbow Pre-School	Handforth	35	36	19	22
Wilmslow Preparatory School	Wilmslow	0	32	30	29
Alderley Edge School For Girls	Alderley Edge	0	25	27	30
Oakencloough Children`s Centre Nursery	Wilmslow	0	21	10	14
Fun Frogs Day Nursery	Wilmslow	15	18	14	18
Oaklands Dean Day Nursery and Pre-School	Wilmslow	44	69	39	46
Lindow Out of School Club	Wilmslow	24	16	11	12
Noah`s Day Nursery	Handforth	20	17	10	9
Wilmslow Methodist Pre-School	Wilmslow	48	50	29	41
Kidsunlimited Nurseries - Summerfields	Wilmslow	91	38	22	27
Wilmslow Day Nursery	Wilmslow	23	4	0	2
Little Acorns Day Nursery	Handforth	122	52	28	42
Alderley Edge Pre-School Playgroup	Alderley Edge	20	31	19	24
The Orchard Day Nursery	Handforth	52	23	14	17
Kidsunlimited Nurseries - Total Fitness Wilmslow	Wilmslow	57	28	11	11
House of Rompa Day Nursery	Wilmslow	47	14	6	9
Chapel Grange Montessori Nursery	Wilmslow	28	26	20	27
Carnival Pre School and Nursery	Wilmslow	32	34	18	27
Nursery Lane Pre-School	Wilmslow	21	21	16	16

£72,755	£38,310	£72,093	£661	£115,738
£28,484	£8,568	£27,670	£814	£60,457
£45,371	£31,784	£44,074	£1,296	£115,738
£48,063	£31,343	£46,690	£1,373	£60,457
£51,891	£48,365	£48,365	£3,526	£115,738
£60,457	£41,591	£53,138	£7,319	£60,457
£115,738	£28,026	£93,565	£22,173	£115,738
£38,310	£30,020	£40,499	£2,189	£38,310
£8,568	£13,797	£9,058	£490	£8,568
£31,784	£13,797	£31,784	£0	£31,784
£31,343	£13,797	£31,343	£0	£31,343
£41,591	£13,797	£41,194	£396	£41,591
£28,026	£13,797	£27,624	£400	£28,026
£30,020	£13,797	£29,591	£429	£30,020
£13,797	£13,797	£12,812	£986	£13,797
£71,001	£13,797	£69,987	£1,014	£71,001
£44,499	£13,797	£43,228	£1,271	£44,499
£64,066	£12,000	£76,066	£12,000	£64,066
£97,661	£5,780	£103,440	£5,780	£97,661
£86,453	£4,940	£91,393	£4,940	£86,453
£73,544	£4,202	£77,746	£4,202	£73,544
£58,254	£3,329	£61,583	£3,329	£58,254
£48,300	£3,183	£51,483	£3,183	£48,300
£55,572	£3,176	£58,748	£3,176	£55,572
£52,587	£3,005	£55,592	£3,005	£52,587
£29,390	£2,612	£32,002	£2,612	£29,390
£29,610	£2,244	£31,854	£2,244	£29,610
£93,324	£1,629	£94,953	£1,629	£93,324
£20,916	£1,195	£22,111	£1,195	£20,916
£21,800	£934	£22,734	£934	£21,800
£64,573	£922	£65,496	£922	£64,573
£52,122	£248	£52,370	£248	£52,122
£3,276	£47	£3,229	£47	£3,276
£72,623	£143	£72,479	£143	£72,623
£42,368	£157	£42,211	£157	£42,368
£32,771	£176	£32,595	£176	£32,771
£28,508	£181	£28,327	£181	£28,508
£15,267	£218	£15,049	£218	£15,267
£42,683	£610	£42,073	£610	£42,683
£44,495	£1,017	£43,477	£1,017	£44,495
£30,261	£2,162	£28,100	£2,162	£30,261
£9,294,463	£467,038	£9,761,501	£467,038	£9,294,463

£72,424	£1,861	£72,093	£661	£106,651
£28,077	£407	£27,670	£814	£56,798
£44,722	£1,648	£44,074	£1,296	£106,651
£47,376	£687	£46,690	£1,373	£56,798
£50,128	£1,763	£48,365	£3,526	£106,651
£56,798	£3,659	£53,138	£7,319	£56,798
£106,651	£9,087	£93,565	£22,173	£106,651
£40,171	£1,861	£40,499	£2,189	£40,171
£8,984	£416	£9,058	£490	£8,984
£31,784	£0	£31,784	£0	£31,784
£31,343	£0	£31,343	£0	£31,343
£41,392	£198	£41,194	£396	£41,392
£27,824	£200	£27,624	£400	£27,824
£29,805	£214	£29,591	£429	£29,805
£41,854	£219	£41,635	£439	£41,854
£13,304	£493	£12,812	£986	£13,304
£70,494	£507	£69,987	£1,014	£70,494
£43,863	£636	£43,228	£1,271	£43,863
£74,266	£10,200	£76,066	£12,000	£74,266
£102,573	£4,913	£103,440	£5,780	£102,573
£90,652	£4,199	£91,393	£4,940	£90,652
£77,116	£3,572	£77,746	£4,202	£77,116
£61,083	£2,829	£61,583	£3,329	£61,083
£51,005	£2,705	£51,483	£3,183	£51,005
£58,271	£2,699	£58,748	£3,176	£58,271
£55,141	£2,554	£55,592	£3,005	£55,141
£31,610	£2,221	£32,002	£2,612	£31,610
£31,517	£1,907	£31,854	£2,244	£31,517
£94,709	£1,385	£94,953	£1,629	£94,709
£21,932	£1,016	£22,111	£1,195	£21,932
£22,994	£794	£22,734	£934	£22,994
£65,357	£784	£65,496	£922	£65,357
£52,333	£211	£52,370	£248	£52,333
£3,253	£23	£3,229	£47	£3,253
£72,551	£72	£72,479	£143	£72,551
£42,289	£78	£42,211	£157	£42,289
£32,683	£88	£32,595	£176	£32,683
£28,417	£91	£28,327	£181	£28,417
£15,158	£109	£15,049	£218	£15,158
£42,378	£305	£42,073	£610	£42,378
£43,986	£509	£43,477	£1,017	£43,986
£29,180	£1,081	£28,100	£2,162	£29,180
£9,752,845	£458,392	£9,761,501	£467,038	£9,752,845

Notes;
The number of children claiming the free entitlement at a setting may exceed the Ofsted Registered Places if morning and afternoon sessions are offered. The free entitlement can also be split between two Private / Voluntary / Independent settings.

Upton Beehive and Rope Green Farm Day Nursery are new settings and historical data is not available.

South Cheshire Rural Nurseries Consortium - Audlem, Bridgemere and Wrenbury;
Audlem, as the lead member of the consortium, employs the nursery staff on behalf of the three members. The consortium receives all its funding based on available places, unlike other maintained nurseries that receive a proportion of funding based on availability and occupancy.

Draft Single Funding Formula - Summary of Consultation Responses

The following tables summarise the responses to the questionnaires. The text includes the feedback from consultation events. Of the 215 questionnaires sent out, 72 valid responses were returned as follows:

Setting Type	Issued	Returned	%
Full Day Care	138	34	25
Maintained Sector	25	9	36
Sessional	52	29	56
All	215	72	33

The information that follows sets out the responses to the questionnaires and consultation meetings against each of the formula factors.

Base rate

There was a general acceptance that the same base rate should apply across all sectors, with 79% of respondents in agreement to this as follows.

Setting type	Agree		Disagree		Not answered	
	No.	%	No.	%	No.	%
Full Day Care	27	82	4	12	2	6
Maintained Sector	2	22	6	67	1	11
Sessional	28	93	2	7	0	0
All	57	79	12	17	3	4

Responses were higher from the PVI sector and 67% or 6 of the 9 responses from the maintained sector did not agree with one base rate. However, the same base rate was not considered a major factor at the engagement sessions or at the meetings with schools who are likely to be most affected by the proposed formula. Most felt that the base rate should be higher, although there was a general consensus that they did not want to lose any of the other factors. Most of the comments from maintained settings referred to the issue in relation to their inability to charge for additional sessions, which did not put them on a 'level playing field' with the PVI sector.

Flexibility supplement

Although the table overleaf shows that more people agree than disagree with the way in which the flexibility supplement is determined, there was significant debate at the briefing sessions and many comments around the inability of some sessional providers to be more flexible with their accommodation or to ever be able to achieve the upper payment of 10 hours a day over 50 weeks. This was not considered to be in the interests of the child. Some providers indicated that it would be impossible to be able to offer a viable free place over 50 weeks, which made this factor unachievable.

Setting type	Agree		Disagree		Not answered	
	No.	%	No.	%	No.	%
Full Day Care	24	71	10	29	0	0
Maintained Sector	4	45	3	33	2	22
Sessional	17	59	12	41	0	0
All	45	62	24	35	2	3

Deprivation supplement

More respondents agreed than disagreed with the deprivation factor. It was clear from those that disagreed that a number did not understand the way in which the local authority determines deprivation or the government drive to 'narrow the gap' in achievement between this group of children and their peers.

Setting type	Agree		Disagree		Not answered	
	No.	%	No.	%	No.	%
Full Day Care	22	65	12	35	0	0
Maintained Sector	5	56	2	22	2	22
Sessional	20	69	9	31	0	0
All	47	65	23	32	2	3

Quality supplement

Only 56% of respondents agreed with the quality supplement. The maintained sector felt that the quality supplement for teachers should reflect the cost of paying teachers according to national pay and conditions. However, the main issue for the PVI sector was that the Early Years Professional (EYP) is a relatively new qualification which takes some time to acquire. PVIs felt that the enhanced rate for employing an EYP should equal that for a QTS, to enable settings to pay at a level which would mean they could retain good quality staff.

Setting type	Agree		Disagree		Not answered	
	No.	%	No.	%	No.	%
Full Day Care	19	56	14	41	1	3
Maintained Sector	4	45	3	33	2	22
Sessional	18	63	10	34	1	3
All	41	56	27	38	4	6

Many mentioned that other factors for quality should be explored. It was felt the Ofsted rating should be included for 2010-11, in particular acknowledging outstanding settings.

Alternative supplements

Respondents were asked to identify any additional supplements that they felt should be included in the formula. The following were highlighted:

- Additions for being a rural setting

- Qualifications and experience of other staff members, eg, Level 3s
- SEN supplement to cover extra paper work that goes with providing the necessary support for each child with extra needs.
- Customer satisfaction
- Number of children with English as an additional language (EAL) attending setting and SEN number of pupils registered on Early Years Action/Early Years Action Plus - providing additional support for these pupils has financial implications.
- Ofsted grading, in particular outstanding settings
- Accreditation and use of an Early Years Quality Improvement Support Programme
- Attendance on courses
- Supplement for charity run pre schools
- Meals
- Outdoor play areas/facilities
- Consideration of rent/rates/mortgage reflecting the quality of the accommodation

Payment Process

To respond to the introduction of the single funding formula, some adjustments to the current payment systems were also proposed, ie, reducing the number of headcounts dates. The consultation showed that only half of full daycare providers favoured this approach. Many of those at the consultation sessions did not agree with this change at the same time as introducing the formula.

Impact Assessment

As part of the consultation, respondents were asked to judge the impact they expected the formula would have on their setting. The majority of settings felt that the formula would have an adverse effect, with the sessional providers expecting the biggest impact as follows:

	Benefit		No Change		Adverse		Not answered	
Setting type	No.	%	No.	%	No.	%	No.	%
Full Day Care	8	24	7	21	15	43	4	12
Maintained Sector	1	11	0	0	7	78	1	11
Sessional	5	17	6	21	17	59	1	3
All	14	19	13	18	39	55	6	8

Transition

One of the main concerns raised by providers was the issue around reshaping their provision in time to meet the introduction of the new formula in April 2010. There was a general feeling that there should be arrangements for funding transition costs for all affected providers. This is in line with DCSF guidance that states that local authorities may fund transition costs for up to three years.

Proposed for Early Years Single Funding Formula 2010-11

Base rate Option 3		
£3.25	£8,634,858	
Total	£8,634,858	87.90%

Flexibility Option 2			
4 hours and over	£0.15	£71,723	
6 hours and over	£0.20	£362,881	
Total		£434,604	4.42%

Quality Option 4			
Outstanding Ofsted	£0.05	£15,474	
EY Professional	£0.20	£9,866	
Qualified Teacher	£0.25	£362,718	
Total		£388,058	3.95%

Deprivation Consultation			
% of children living in bottom 30% national idachi SOA	£0.005	£214,049	
Total		£214,049	2.18%

Nursery School Consultation		
Lump sum	£47,933	
Total	£47,933	0.49%

Rurality Proposal			
Lump sum Classification: Rural 21 settings	£2,000	£42,000	
Total		£42,000	0.43%

Provisional pot	£9,824,000	
Formula Costs	£9,761,502	99.36%
Remaining	£62,498	0.64%

Examples of impact of the single funding formula on maintained nurseries

The following are actual examples.

Maintained Nursery Provider A (fully occupied)

Provider A has a 52 place nursery that is almost fully occupied over the year. Under the current payment system, they receive £76,098 per annum. This nursery has an outstanding Ofsted grading and 13.36% of children attending from a disadvantaged area. The school is projected to receive a budget of £93,477 under the single funding formula.

Number of places available	52
Number of places filled	52
Ofsted grading	Outstanding
% children from disadvantaged area	13.36%
Current budget	£76,098
Proposed budget	£93,477

Maintained Nursery Provider B (less than half full)

Provider B has a 104 place nursery that is less than half full with an average of 42 children attending over the year. Under the current payment system, they receive £114,478 per annum. This nursery has a satisfactory Ofsted grading and 20.37% of children attending from a disadvantaged area. The school is projected to receive a budget of £89,077 under the single funding formula before transition funding is applied, ie, marginally less than Provider A that has 10 more children.

Number of places available	104
Number of places filled	42
Ofsted grading	Satisfactory
% children from disadvantaged area	20.37%
Current budget	£114,478
Proposed budget	£89,077

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CHESHIRE EAST COUNCIL

REPORT TO: Cabinet

Date of Meeting:	19 January 2010
Report of:	Adult Services – People Directorate
Subject/Title:	New Provision for Adults with Learning Disabilities
Portfolio Holder	Councillor Roland Domleo

1.0 Report Summary

- 1.1 This report highlights the current strategic planning to develop a new provision for adults with learning disabilities and associated complex conditions, like challenging behaviour and autism. The new provision would provide purpose built accommodation to support individual adults with a learning disability to maximise their potential and independence.
- 1.2 Due to the lack of local resources for people with this condition, Cheshire East has had to commission services for people out of area. The development of the new provision would enable those individuals to return to Cheshire East, to be nearer their families and access local health services.
- 1.3 The development of this new provision will also be available for adults with a learning disability and complex conditions coming through transition from Children's Services.
- 1.4 The aim of this report is to transfer the site known as Redsands for the development of this new provision. The site has been used by Children's Services and was vacated at the end of June 2009.
- 1.5 In order to vacate the site, Children's Services have undertaken their own capital scheme to re-house the children previously in residence at Redsands. This has left a residual unfunded sum within the capital programme, which it was always intended to fill through the disposal of the site. The current value of the site is £155,250.
- 1.6 Redsands is situated in a green gap, and local planners have indicated that the only possible open market alternatives for the development of this property is for B1 business use based on the footprint of the existing buildings, a D2 recreation/leisure type use or possibly a C1 hotel use. Land values are identical for B1 business use and C1 hotel use but the B1 business use is preferred by local planners and there is more demand for this use – the hotel use is not considered to be realistic in view of recent hotel developments in Crewe town centre.

D2 recreation/leisure type use gives a lower land values. Development for open market residential purposes will not be permissible. The building of supported tenancy accommodation would be allowed within the footprint of the existing buildings.

- 1.7 The funding to allow the transfer of the Redsands site from Children's Services to Adult Services at the value of £165,000 (current valuation updated 30/11/09 at £155,250) was agreed by Cabinet on 11th August 2009 as part of the Review of the 1st Quarter Year of Capital for 2009/10.
- 1.8 It is now necessary to formally seek permission from Cabinet to go through a selection process for the proposed development of social care housing for Adults with a Learning Disability. The development of this provision will avoid Cheshire East placing adults coming through transition from Children's Services into out of area placements and return people already living out of area at a lower revenue cost to the Council.

2.0 Decision Requested

- 2.1 Agree to the transfer of the site from the Children's Services to Adult Services at the valuation of £155,250.
- 2.2 Agree to procure a development partner for the Redsands site to provide supported living facilities for adults with a learning disability.
- 2.3 Agree that Counsels opinion may be sought to ensure that the disposal of land to the chosen Registered Social Care Landlord does not fall within the definition of a Public Works Contract and so be caught by Public Contracts Regulations 2006 as referred to in paragraph 9.2 of this report.
- 2.4 Agree to go out to consultation to look at future need for respite for people with very complex conditions and review current use of services, in line with personal budgets and use of alternative provision.

3.0 Reasons for Recommendations

- 3.1 There are 54 children moving into Adults Services over the next 2 years. 19 of these individuals moved to adult services in July this year at an annual cost to Cheshire East of £1,088,000. The individual package costs of these 19 ranges from £1000 a week to £5000 a week.

- 3.2 There are 47 people living in residential or private hospitals out of area, who could be housed locally, closer to their families and friends. The package costs of these individuals range from £1000 a week to £3,800 a week.
- 3.3 Returning people from out of area placements will develop capacity in the health and social care economy by allowing the local market to expand.
- 3.2 It will also provide an opportunity to develop the skills and expertise required within the local workforce, to deal with people with complex conditions. These skills have been lost to the residents of Cheshire East as we have placed people out of area.

4.0 Wards Affected

- 4.1 Rope Ward

5.0 Local Ward Members

- 5.1 Councillor Brian Silvester
Councillor Margaret Simon
Councillor Ray Westwood

6.0 Policy Implications including - Climate change - Health

- 6.1 By returning people to their local community, travel time and car pollution will be decreased for families and professionals, by reducing the requirement to travel long distances.
- 6.2 The health and wellbeing of people returning to their local community will be improved as they will be living closer to their relatives. People will have access to their local health services and professionals and carers will be able to monitor the service more effectively.
- 6.3 The scheme would also fit within priority 3 and 4 of the Sub Regional Housing Strategy for Cheshire East, by accommodating and providing support to the regions most vulnerable residents. The scheme would do this by 'developing focus on improved quality of life and raising aspirations, giving local people more choice in the housing available to them and improving the range and quality of housing on offer to ensure that people are able to access the kind of housing that they need/aspire to, whatever their age or situation in life'

7.0 Financial Implications for Transition Costs (Authorised by the Borough Treasurer)

Not Applicable

8.0 Financial Implications 2009/10 and beyond (Authorised by the Borough Treasurer)

8.1 The financial commitment with the scheme is the transfer value of £155,250 this can be funded from the Learning Disability Development Fund capital. This funding has been confirmed by the Learning Disability Pooled Budget for 2009/10 by the four partners Cheshire East Council (lead). Cheshire West and Chester Council, Central and Eastern Cheshire Primary Care Trust and Western Cheshire Primary Care Trust.

8.2 The tenants will all have critical or substantial assessed needs, so there will be no 'net widening'. Staff support will be funded from the cost of the services users' current care packages. Savings will be realised through more efficient staff deployment across the scheme, aided by assistive technology. Prices have risen dramatically in the independent sector in the last five years, and the scheme will help to reduce Cheshire East's exposure to adverse market forces.

8.3 The exact staffing complement will be based on the assessed needs of the individual service users. Staff will need to have specialist skills to provide services for people who challenge existing services and a full training programme will be required to support this area of work.

8.4 As tenants become more independent, individuals will want to choose their own support though self-directed support and individual budgets.

8.5 Annual savings on care costs remain an estimated £143,650 per annum. This is taking the current revenue cost of 24 clients on transition or living in out of area placements at £2,873,000 a year and reducing these costs by 5%. This is felt to be a very prudent assessment of potential cost reduction which is considered to be deliverable. However, it is not possible to quantify the exact level of savings at this point as the service users concerned have not yet been finalised.

8.6 When considering the annual savings it needs to be recognised that income is being forgone due to the lease being granted on a peppercorn basis. The lease terms are critical to unlocking the Registered Social Landlord's ability to procure capital investment for

the scheme from Homes and Communities to enable the project to proceed.

9.0 Legal Implications (Authorised by the Borough Solicitor)

- 9.1 The General Consent under Section 25 of the Local Government Act 1988 for the disposal of land to registered social landlords 2005 provides that a local authority may give financial assistance to a registered social landlord (RSL), by disposing of land at an undervalue, subject to the terms of the proposed disposal complying with the conditions set out in the consent.
- 9.2 Recent European Court of Justice cases and subsequent Office of Government and Commerce (OGC) guidance (Public Policy Information note 11/09 16 October 2009) has created some uncertainty, where there is more than a simple disposal of land, as is the case here. The council is proposing to enter into a lease, requiring land to be developed for a certain use with amongst other things nomination rights. If the works being carried out by the Developer fall within the definition of a "Public Works Contract" then the council must follow the procedures laid down in the Public Contracts Regulations 2006 if it is not below the relevant financial thresholds, which in this case would be £3,927,260 (from 1st January 2010). This would mean advertising at EU level in the Official Journal of the European Union. Contracts below the above threshold are not caught by the Regulations.

10.0 Risk Management

- 10.1 The risks of Cheshire East not providing this service will mean that individuals will continue to go out of area at high cost to Cheshire East.
- 10.2 Continuing to move people to out of area placements means that people are unable to access local community and health services and live away from their family and friends. Individuals and families also have little choice and control over where they live and the support they have.

11.0 Background and Options

- 11.1 In January 2009, the Department of Health published Valuing People Now, which relates to future national priorities for adults with a learning

disability. Increasing the availability of tenancies and home ownership is one of four key areas within the document. The new provision will make available 18 tenancies.

- 11.2 Returning individuals as appropriate from high cost out-of-area placements is a Valuing People Now objective and also recommended by the updated Mansell report 2008. Professor Mansell clearly identifies and makes recommendations on the need for commissioners to develop local services for people with significant challenging behaviour. Many service users have lived in their current placement for a considerable length of time, but others were placed a long way from home simply because there was no viable local alternative.
- 11.3 The demographic changes that Cheshire East Council are facing for the general population have the same implications for people with learning disabilities, people are living longer and more children are being born with disabilities. Research in this area has been completed by Eric Emerson and Chris Hatton in two papers; People with Learning Disabilities in England and Estimating Future need of Adults with Profound Multiple Learning Disabilities in England. These papers estimate a 1.8% annual increase in the population of adults with complex conditions requiring services from 2009 to 2026. This will equate for the population of Cheshire East a rise from 95 adults with complex conditions in 2009 to 147 in 2026.
- 11.4 The new provision will provide 18 single flats and a 6 bedded residential service with the potential of a 6 bedded respite unit. Cheshire East Council will need to rent the land to a Registered Social Landlord (RSL) who will be responsible for the design, planning and building of the accommodation. Individuals will have a tenancy agreement with the RSL who will maintain the buildings. The support provider will be separate to the Registered Social Landlord.
- 11.5 This development would provide Cheshire East's In House Provider Services, as the Support Provider, with the opportunity to modernise and redevelop their services in line with providing for people with high dependency needs. (Cabinet decision of Nov 3rd on Transformation of Services for Adults, Phase2)
- 11.6 The Support Provider will provide a service model in the new provision that will ensure that people with learning disabilities are involved in important life decisions and receive support to do things that are consistent with their own wishes and those identified in a Person Centre Plan. This will require a balanced approach between risk management and person centred care. All clients will have a health action plan.
- 11.7 The Support Provider will be registered with the Care Quality Commission for residential and domiciliary care. They will demonstrate that resources are delivered in a cost effective way in delivering

individuals care. The service will incorporate assistive technology to allow individuals to maximize their independence.

- 11.8 The Support Provider will employ well trained qualified staff who will be able to demonstrate the knowledge and skills required to support adults with complex conditions. The model of support must be developed by good leadership, team working and supervision.
- 11.9 People returning from out of area will be much closer to their families and other existing social networks and local health facilities. Their continuing needs can be more closely monitored by social care and health professionals, assisting the move to greater independence as appropriate.
- 11.10 The scheme could be completed and tenancies allocated by approximately summer 2011.

12.0 Overview of Year One and Term One Issues

12.1 The scheme will provide the following accommodation;

- 3 blocks of single flats with 6 flats in each block
- 1 x 6 bedded residential service
- 1 x 6 bedded respite unit

Total 24 places & 6 respite places (if required via the consultation & review)

13.0 Access to Information

Report Compiled by Liz Austin, Commissioning Manager, Adult Services
01260 375411

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CHESHIRE EAST COUNCIL

REPORT TO: CABINET

Date of Meeting: 19 January 2010
Report of: Borough Treasurer and Head of Assets
Subject/Title: Financial Update – Quarter 3 (Three Quarter Year Review)
Portfolio Holder: Cllr Frank Keegan

1.0 Report Summary

- 1.1 This report advises Cabinet of the three-quarter-year financial position in 2009-10.
- 1.2 The report particularly focuses upon areas of high financial risk to the Council and includes updates on Treasury Management, the Capital Programme, and in-year collection rates for Council Tax and Business Rates.

2.0 Decision Requested

- 2.1 Cabinet is requested to note and comment as appropriate on the following:
- the pressures on the Council's revenue budget in the third quarter of 2009-10 as detailed in Section 11 and Appendix 1, and the proposed remedial actions shown in Appendices A to C;
 - the Treasury Management update detailed in Section 12;
 - the Council's in-year collection rates for Council Tax and Business Rates, detailed in Section 13;
 - progress to date on delivering the 2009-10 capital programme, detailed in Section 14 and Appendix 3;
 - Delegated Decisions approved by Directors, as shown in Appendix 2b;
 - Delegated Decisions approved by Directors in consultation with the relevant Portfolio Holder and the Portfolio Holder for Resources for Supplementary Capital Estimates (SCE) and virement requests over £100,000 and up to and including £500,000 as shown in Appendix 2a;
- 2.2 Cabinet is requested to approve the following:
- the revised in-year capital budget for 2009-10 as set out in Section 14, including;
 - Supplementary Capital Estimates (SCE)/Virements over £500,000 and up to and including £1.0m, as shown in Appendix 2a
 - Reductions in approved budgets, as shown in Appendix 2c.

- 2.3 Cabinet is asked to recommend that Council approve the following SCE and Virement requests over £1.0m, those which require funding from later years and those funded from reserves, as detailed in Appendix 2a:-

- Housing Grants (ex Macclesfield BC) £1,044,904

3.0 Reasons for Recommendations

- 3.1 This is the first budget of Cheshire East Council with a number of significant challenges, and in accordance with good practice members should receive a quarterly report on the financial position of the Council. This is the third report for the 2009-10 financial year.

4.0 Wards Affected

- 4.1 Not applicable.

5.0 Local Ward Members

- 5.1 Not applicable.

6.0 Policy Implications including - Climate change - Health

- 6.1 None.

7.0 Financial Implications for Transition Costs (Authorised by the Borough Treasurer)

- 7.1 None.

8.0 Financial Implications 2009-10 and beyond (Authorised by the Borough Treasurer)

- 8.1 As covered in the report.

9.0 Legal Implications (Authorised by the Borough Solicitor)

- 9.1 There are no specific legal implications related to the issues raised in this report.

10.0 Risk Management

- 10.1 Financial risks are assessed on a regular basis and will be reported to members quarterly. Remedial action will be taken if and when required.

11.0 Revenue Budget 2009-10

- 11.1 The first quarter report to Cabinet on 11th August 2009 reported on emerging pressures to the revenue budget amounting to £12.7m. At the

mid year stage this position had reduced to £11.3m. This report provides a further update on budget pressures and the remedial actions in place.

- 11.2 Table 1 provides a summary position and reports an updated net budget pressure totalling £7.9m. Further details of the key pressures affecting directorates are summarised below and are provided in more detail in Appendix 1.

Table 1 – Total Service Position

Service	Net Budget £000 A	Budgeted Savings £000 B	Underlying Budget Pressures £000 C	Remedial Actions £000 D	Net Budget Pressures £000 E (C-D)
People	124,825	(5,374)	14,355	(7,558)	6,797
Places	47,809	(7,421)	3,696	(3,177)	519
P & C	39,321	(11,189)	8,595	(8,043)	552
Total	211,955	(23,984)	26,646	(18,778)	7,868

Note: Net Budget includes Schools balances carried forward from 2008-09.

11.3 PEOPLE DIRECTORATE

Introduction

- 11.3.1 The mid year review for the People directorate reported emerging pressures with a projected impact in 2009/10 of £7.59m. This projected overspend was influenced by the increase in demand driven services, especially the 20% increase in looked after children and increases in care costs for Adults.
- 11.3.2 Since the mid year the directorate has reduced the underlying budget pressure to £14.4m (£16m was reported as part of mid year review). The budget pressures have been contained through vacancy management; review of admissions to care services; continuous review of the budget position and other actions. The pressure on demand driven services has continued to increase, especially in relation to Children Social Care (an overall increase of 25% since April 2009) and Adults Social Care. A projected gross impact of £14.4m is being reported for the third quarter. Following remedial actions (and agreed temporary funding) a net budget pressure of £6.8m overspend is being reported for the People Directorate.

Table 2 - Summary Figures - People

Service	Net Budget £000	Budgeted Savings £000	Underlying Budget Pressures £000	Remedial Actions £000	Net Budget Pressures £000
Children and Families	37,161	298	6,825	(2,058)	4,767
Adults	72,537	3,923	6,711	(5,500)	1,211
Health and Wellbeing	15,127	1,153	819		819
Total	124,825	5,374	14,355	(7,558)	6,797

11.3.3 Key Issues

- Pressure on care services, especially the volatility of high value, demand led services, e.g. looked after children and provision of care for older people.
- High cost of securing Child social care placements which are provided externally (e.g. out of county; inter authority).
- Increase in staffing costs to deal with additional demand, especially agency staff for Looked after Children.
- Ongoing difficulties in achieving existing and increased income targets due to the economic climate.
- Planned efficiency savings are not being achieved by all services and in some cases will not be achieved during 2009/10.
- Inherited budget pressures relating to the Learning Disability Pooled budget.

11.3.4 Remedial Action

- Grant will be fully utilised to reduce the pressure on the base budget.
- A 2% target has been set to reduce the care costs related to Adults Social Care. Analysis is underway to assess if further reductions can be achieved between now and the year end, with an initial focus on the highest 100 cases.
- Efficient and effective use of the Community Equipment Store.
- The Adults service will review the referral mechanism for care related packages for Adults to ensure that services are being targeted and delivered to the correct users in a timely and efficient manner.

- Procurement arrangements for Children Social Care services are being challenged so that reduced care costs are negotiated.
- Other activities across the Health and Wellbeing service are being reviewed aiming to further reduce the overspend.
- Staff vacancies will continue to be managed.
- Continuous review of the budget position to ensure that remedial action is being implemented and is taking effect.

Transitional Costs

- 11.3.5 It is anticipated that there will be redundancy costs within Children and Families which are not budgeted for of at least £1m relating to the service restructure. It is anticipated that these costs will be funded from transitional costs.

Remedial Action

- 11.3.6 A detailed remedial action plan is shown in Appendix A.

Ongoing Impacts 2010-2011 and future years

- 11.3.7 There are budget pressures within a number of areas of the department which are going to continue into 2010-11. Below is a list of ongoing impacts that need to be considered for future budget planning:
- £3.17m on looked after children. The pressure on children social care is likely to continue over future years. Whilst plans are being put in place to review contracts and internal foster care provision there will continue to be an overspend on this service.
 - £1.175m on disability looked after children. The demand for specialised care for looked after children is also increasing and this budget will continue to overspend in 2010/11 if the demand remains at its current levels.

11.4 PLACES DIRECTORATE

- 11.4.1 Following organisational restructures and associated budget transfers between Directorates and Services, the Places Directorate has an approved net budget for 2009-10 of £47.8m. Savings of £7.4m were included in the Places Directorate budget as part of the budget determination for 2009-10. Whilst progress is being made in realising many of the cost savings and efficiency items, areas of budget pressure were identified as part of the mid-year review. This report focuses on the remedial actions put in place to mitigate those pressures and their progress to date. It also highlights further budget pressures that have been identified subsequently.

Table 3 - Summary Figures – Places

Service	Net budget £000	Budgeted savings £000	Underlying budget pressures/ other variances £000s	Remedial actions £000	Net budget pressures £000
Environmental	33,690	(4,915)	2,630	(1,289)	1,341
Safer & Stronger Communities	556	(877)	253	(483)	(230)
Planning & Policy	3,063	(518)	1,163	(427)	736
Regeneration	10,500	(1,111)	(350)	(978)	(1,328)
Total	47,809	(7,421)	3,696	(3,177)	519

Key changes from mid-year review

- 11.4.2 Income generation continues to be a particular area of concern for the directorate along with the costs of Waste Disposal services. These together with other underlying budget pressures are partly offset by significant pay underspends. Services have identified a series of remedial actions to mitigate the directorate's overspend, which are shown at Appendix B.

Environmental Services

- 11.4.3 Environmental Services are forecasting an overspend of £2.63m before remedial actions (MYR £2.19m). The position has worsened mainly due to additional staffing costs in Waste & Recycling of £280k (which includes £170k for Environmental Wardens as outlined in appendix 1); £160k in Highways Operations; and £215k in Streetscape offset by a saving of £150k on the maintenance budget in Waste & Recycling. Remedial actions of £1.289m have been identified reducing the forecast overspend to £1.341m.

Planning & Policy

- 11.4.4 At mid-year review the Service forecast an overspend of £1.2m arising mainly from an underachievement of planning and land charges fees. Remedial actions of £427k have subsequently identified leaving a net forecast overspend of £736k. £330k of the remedial savings will be achieved through accelerating savings, already identified as part of the MTFS process, and savings of £30k from running costs for Housing Strategy.

Conclusion

- 11.4.5 The Directorate continues to face underlying budget pressures arising from the cost of waste disposal and difficulty in generating income due to external economic influences. A thorough review has been carried out to identify

remedial actions across services which will contribute £3.2m of savings in 2009-10 to give a net forecast outturn (budget pressure) position of £519k (1.09%) against an approved net budget of £47.8m.

- 11.4.6 The Directorate will continue to monitor closely key areas, including overtime and agency staffing costs, in order to realise any further potential savings.

11.5 PERFORMANCE & CAPACITY DIRECTORATE

- 11.5.1 The mid year review for the Performance & Capacity directorate reported emerging pressures with a projected underlying impact in 2009/10 of £5.4m. The three quarter position is now over £3m higher due to the inclusion of the impact of the voluntary redundancy exercise, totalling £3.079m. This figure, however, includes Shared Services (ICT, HR & OD and Finance) which are still subject to review and final agreement on the cost sharing arrangements.
- 11.5.2 The approved 2009-10 budget included transitional funding of £5.2m to recognise the fact that the P & C efficiency savings of over £10m could not all be delivered immediately. The total transitional funding requirement is £5.0m (including the 2009-10 element of Invest to Save bids). The remedial action column relates to the total funding available centrally both in terms of severance / actuarial costs and those relating to the transition fund.
- 11.5.3 The net budget pressure has worsened by £230k since mid year primarily due to the change in treatment of the corporate procurement and energy savings. The impact of this treatment has been partially offset by improvements in other areas within P & C.

Table 4 - Summary Figures – Performance & Capacity

Service	Net Budget £000	Budgeted Savings £000	Underlying Budget Pressures £000	Remedial Actions £000	Net Budget Pressures £000
Borough Treasurer & Head of Assets	22,887	(6,904)	5,188	(5,492)	(304)
Corporate Procurement Savings	(561)	(561)	561	(253)	308
Corporate Energy Savings	(500)	(500)	500	(150)	350
HR & OD	2,863	(954)	1,276	(1,276)	0
Borough Solicitor	5,337	(1,083)	345	(290)	55
Policy & Performance	9,295	(1,187)	725	(582)	143
Total	39,321	(11,189)	8,595	(8,043)	552

11.5.4 **Key issues**

- **Borough Treasurer & Head of Assets**

The underlying budget pressures have increased by over £2m since the mid year review. This relates mainly to VR costs in the ICT Shared Service, Finance (incl.Shared Service) and Revenue and Benefits for which central funding is sought. Other emerging pressures in Assets and Finance relating to the ongoing budget are being managed through a combination of remedial action and transitional funding. Serious concerns remain with regard to IT forecasts due to the lack of financial information from the shared service.

- **HR & OD**

The £335k variance from the mid year position is again due to the inclusion of VR costs that relate to both the shared and non shared part of the service. Excluding the VR costs, the improvement in the underlying position of £54k is primarily because of lower than anticipated costs in the HR Shared Service.

- **Borough Solicitor**

No significant change from the mid year position. Small improvement in the net underlying position of £60k primarily due to increase in the Democratic Services underspend, stemming from improvements in projected income and greater clarity on elections expenditure.

- **Policy & Performance**

There has been an improvement of £215k in the underlying overspend compared with the mid year position. This results from under spends in both Audit and Planning and Performance as result of holding staffing vacancies and a reduction in spend in the CEO and Partnerships service from delays in recruiting to the Local Area Partnerships structure.

- **Corporate Savings**

At the mid year it was assumed that Council wide savings targets of just over £1m relating to energy savings and procurement savings would be allocated to departments and delivered in year. A corporate decision was taken not to allocate these out across the authority. The Assets service will absorb part of the energy savings and transitional funding will meet part of the Procurement savings leaving a residual balance of £658k to be corporately managed.

11.6 Central Contingencies

11.6.1 Inflation

The 2009-10 budget contained a central inflation contingency provision of £4.5m to cover increases in pay costs, pension contributions and prices during the year.

The provision allowed for pay increases of 2.5%. In March 2009, a residual pay award to Local Government Officers of 0.3% for 2008-09 was agreed. This had not been permanently built in to service budgets. The agreed pay award announced in September for 2009-10 provides for a 1% pay award (or 1.25% for lower paid staff). Based on communications from the JNC for Chief Officers it has been assumed that staff on Grade 14 and above will not receive a pay award in 2009-10. The total cost of these pay awards to Services in 2009-10 is £1.644m, which has been allocated to services' budgets.

Services have also been allocated £390,000 in respect of a 0.5% increase for inflation on non-pay budgets. It is assumed that the provision for the increase in Pension contributions will be allocated in full.

Based on the above it is estimated that services will be allocated £2.9m from the budgeted provision of £4.5m, leaving £1.6m to be returned to balances.

11.6.2 Phasing Adjustment

The budget contained a provision of £5.2m to reflect potential underachievement in implementing planned efficiency savings in 2009-10. As reported above, it is estimated that £5.0m of this provision is required to alleviate overspending pressures in Performance and Capacity.

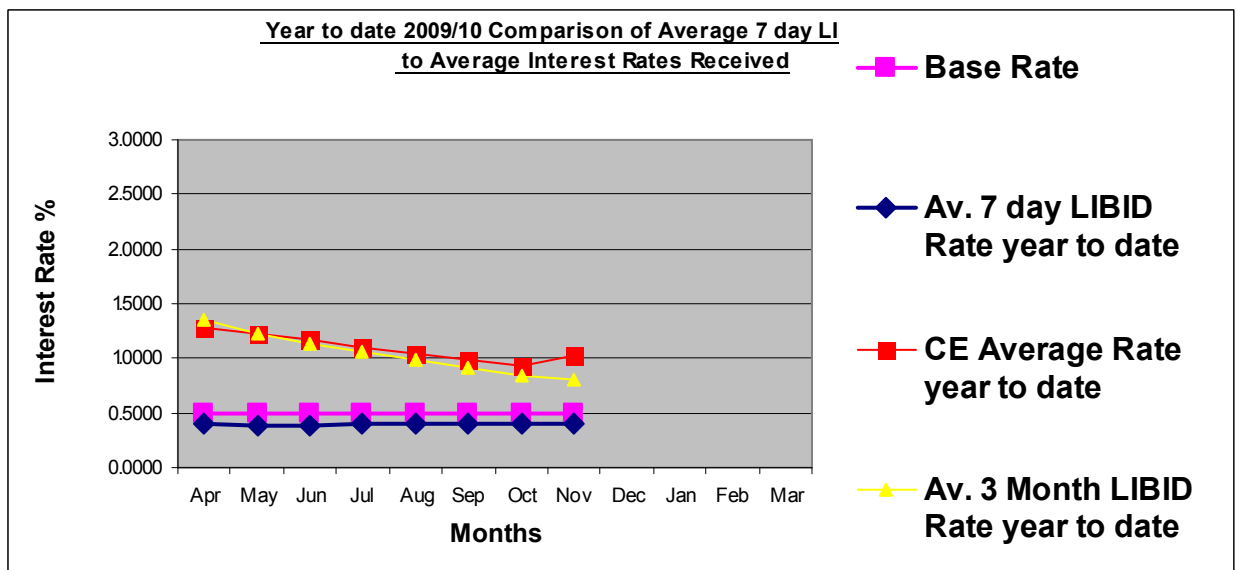
12.0 Treasury Management

12.1 Investment income based upon the current economic climate is estimated to be in line with the original budget of £0.9m, which was based on estimated average balances of £140m.

- The rate of interest to be earned on the Council's cash balances is budgeted to be 0.65%
- The average lend position (the 'cash balance') including fund manager and legacy balances up to the end of the third quarter was £129.6m.
- The average interest rate received on in house investments up to the end of the third quarter was 0.9%
- The average interest rate received on the external managed Investec fund up to the end of the third quarter was 1.6%

- 12.2 The Council's total average interest rate up to the end of quarter 3 in 2009-10 was 1.02%. This is favourable when compared to the London Inter-bank Bid Rate for 7 days 0.40% and the budgeted outturn of 0.65%. The base rate remained at 0.50% for the quarter.

Comparator	Average Rate Q2
Cheshire East	1.02%
LIBID 7 Day Rate	0.40%
LIBID 3 Month Rate	0.81%
Base Rate	0.50%



- 12.3 The Council's authorised counterparty list as advised by Arlingclose Treasury Advisors is as follows –

Abbey National Plc	Bank of Scotland Plc
Barclays Bank Plc	Clydesdale Bank (includes Yorkshire Bank)
HSBC Bank Plc	Lloyds Bank Plc
Nationwide Building Society	Royal Bank of Scotland Plc

13.0 Collection Rates

- 13.1 The Council Tax collection rate for the third quarter is 87.0%, which is 0.6% lower than the comparable figure last year.
- 13.2 The National Non-Domestic Rates collection rate for the third quarter is 87.3%. However, £649,000 of Business Rate payments have been deferred following the introduction of a new national scheme. By excluding these deferred payments the collection figure for Cheshire East stands at 87.7%, which is 0.2% higher than last year.

14.0 Capital Programme

- 14.1 At the three quarter review stage, Cheshire East are forecasting expenditure of £105.168m in 2009-10, £66.794m in 2010-11 and £9.611m in later years. Details are shown below in Table 5.

Table 5 – Three Quarter Review Capital Expenditure Forecasts

Department	Forecast Expenditure			
	2009-10 £000	2010-11 £000	2011-12 £000	2012-13 £000
People				
New Starts	8,132	20,158	3,236	50
Committed schemes	27,272	11,142	1,270	350
	35,404	31,300	4,506	400
Places				
New Starts	15,913	1,363	0	0
Committed schemes	36,960	22,506	3,277	0
	52,873	23,869	3,277	0
Performance & Capacity				
New Starts	13,549	10,450	540	0
Committed schemes	3,343	1,193	888	0
	16,892	11,643	1,428	0
Total New Starts	37,593	31,971	3,776	50
Total Committed schemes	67,575	34,841	5,435	350
Total Capital Expenditure	105,168	66,812	9,211	400

- 14.2 The 2009-10 programme consists of on-going legacy schemes (£67.575m) and new starts (£37.593m).
- 14.3 The programme is funded from both direct (grants, external, linked capital receipts), and indirect (borrowing approvals, revenue contributions, capital reserve, non-applied receipts) income. Details are shown below in Table 6.

Table 6 – Funding Sources

Funding Source	Forecast Expenditure			
	2009-10 £000	2010-11 £000	2011-12 £000	2012-13 £000
Grants	53,839	38,946	4,810	50
External Contributions	5,664	650	0	0
Linked/Earmarked Capital Receipts	4,397	14,279	335	350
Supported Borrowing	12,122	4,462	1,924	0
Non-supported Borrowing	12,904	5,200	1,862	0
Revenue Contributions	3,564	340	0	0
Capital Reserve	8,503	7,111	280	0
Total	100,994	70,987	9,211	400

NB Variance between expenditure and funding in 2009-10 and 2010-11 is due to a number of linked receipts not now due in until 2010-11

14.4 Departments have updated forecasts as requested at the three quarter year stage, resulting in a decrease of £7.125m for 2009-10, an increase of £13.226m in 2010-11, and a decrease of £2.835m in later years from the position reported at mid year stage. The majority of the reduction in forecast expenditure in 2009-10 is due to a number of schemes progressing more slowly than originally forecast. Further details are provided in Section 14.6. This slippage, combined with the approval of a number of new schemes is the reason why the forecast for 2010-11 has increased.

14.5 Details on a scheme by scheme basis are contained in Appendix 3.

14.6 Key Issues and Variances

Details of major variances (over £0.250m) between the in-year budget and three quarter year forecasts for 2009-10 along with any other issues for Departments, and details of new schemes requiring approval are shown below. Members should note that any new schemes over £0.250m have already been approved by the Capital Appraisal & Monitoring Group.

People

14.6.1 Transforming Learning Communities schemes (TLC)

Members were advised at the first quarter review of a cash flow problem of around £4.1m. This was due to a reduction in the value of the receipts due and a delay to the date the receipts were expected. Officers have explored different solutions and it is proposed to fund the shortfall through the capital reserve, and repay the reserve once the receipts are received.

14.6.2 National Dementia Strategy – Hollins View

This scheme has now been removed from the programme.

14.6.3 Vernons PS Amalgamation

In year budget £3.079m, Forecast £3.379m, variance £0.300m

This scheme is progressing quicker than expected, therefore the 2010-11 projection has reduced. The TLC schemes currently have issues with the capital receipts as these cannot be accessed until 2010-11 where the scheme will then become balanced.

14.6.4 Devolved Formula Capital (DFC) – All allocations

In year budget £6.774m, Forecast £4.661m, variance -£2.113m

DFC is 100% devolved to schools for them to spend on capital. It is notoriously difficult to forecast as schools can spend the allocation in full in the year it is allocated, or 'save' it towards a major capital scheme at the school site. Schools have 3 years and 5 months to spend each years' allocation. Forecasts have been reduced in the current year to reflect a reduction in the amount of DFC expenditure being incurred by schools.

14.6.5 Integrated Children's Systems (ICS) 08-09

In year budget £0.567m, Forecast £0.154m, variance -£0.413m

The next significant upgrade and development work required for ICS has been delayed by the Paris software slippage. This was originally due to be delivered in 2009-10 but will now be delayed until 2010-11.

14.6.6 14-19 Diploma

In year budget £0.700m, Forecast £0.300m, variance -£0.400m

Cheshire East Council are currently considering their priorities for this funding source and are looking to ensure that whatever is planned is complementary to any plans being considered by Cheshire West & Chester regarding 14-19 special educational needs provision across both Authorities.

14.6.7 Brine Leas 6th Form

In year budget £2.922m, Forecast £3.650m, variance £0.728m

This scheme is progressing quicker than expected and the three quarter year forecast represents a more realistic projection. Income is received on a quarterly basis from the Learning Skills Council, and therefore the variance will be fully funded from grant. A virement of £192,202 from the Access Block scheme has been requested to fund the overspend in 2009-10 until further funding is received in 2010-11.

14.6.8 Sandbach United

In year budget £2.200m, Forecast £0m, variance -£2.200m

This scheme was approved by Council in October. Initial projections indicated that the scheme would progress quickly in 2009-10. However, revised projections indicate that the total budget will be spent in the following financial year.

14.6.9 Schools Modernisation Programme

In year budget £0.574m, Forecast £0m, variance -£0.574m

Members are asked to approve a new scheme at Kings Grove Mobile Replacement, which will be part funded from this scheme (£574,000). This scheme was originally put forward at mid year but further information was requested at that time.

14.6.10 Extra Care Housing

In year budget £1.850m, Forecast £0.450m, variance -£1,400

The underspend is due to the acquisition of new premises which has been delayed until the following financial year.

14.6.11 Cledford TLC Scheme

In year budget £1.219m, Forecast £0.830m, variance -£0.389m

Planning permission was expected for this scheme in October 2009, however the decision was deferred and permission granted in November 2009. The scheme is due to start on site in January 2010.

14.6.12 Macclesfield Canal Footbridge

Members are asked to note a Supplementary Capital Estimate of £0.131m for this new scheme within appendix 2a. The scheme, to build a new footbridge over the Bollington Canal in partnership with Bollington Civic Society, WREN, British Waterways and the private sector, is fully funded from external contributions.

14.6.13 Lower Heath Play Space Renewal

Members are asked to note a Supplementary Capital Estimate of £0.120m for this scheme within appendix 2a. The scheme, for a supplementary phased work programme following on from completion of the current play builder programme, will be fully funded from external S106 contributions.

Places

14.6.14 Highway Maintenance

In year budget £0.968m, Forecast £0m, Variance -£0.968m

This project is currently on hold. The funding relied upon savings within the revenue budgets to fund Prudential Borrowing costs, but due to pressures within revenue, it is unlikely savings can be found.

14.6.15 Vehicle Replacement Programme

In year budget £0.500m, Forecast £0m, Variance -£0.500m

This project is currently on hold. The funding relied upon savings within the revenue budgets to fund Prudential Borrowing costs, but due to pressures within revenue, it is unlikely savings can be found.

14.6.16 Alderley Edge ByPass – Scheme Implementation

In year budget £24.930m, Forecast £26.900m, variance £1.970m

The increase in forecast expenditure in 2009-10 has arisen from significantly better than programmed construction progress during the year. The overall funding position is not compromised as the projects projected outturn remains within its total approval.

14.6.17 Non-Principal Road Maintenance – Minor Works

In year budget £2.289m, Forecast £2.785m, variance £0.496m

As part of the identified remedial actions, it is proposed that up to £740,000 of highways repairs/structural maintenance is capitalised, relieving the revenue account of costs in respect of improvement works classifiable as capital expenditure.

14.6.18 Business Development Land

In year budget £0.500m, Forecast £0m, variance -£0.500m

The inherited Programme has been reviewed to rationalise projects and free up capacity and resources. It is proposed that this scheme be removed to enable targeting of resources to new investment priorities.

14.6.19 Queens Park Restoration

In year budget £4.239m, Forecast £1.350m, variance -£2.889m

The original slippage information provided by the legacy district authority indicated this scheme would be completed in 2009-10: this was incorrect as the project was always due to complete in 2010-11. The in year variance is therefore misleading. The project has slipped slightly based on original estimates due to the original contractor going into receivership. There is a concerted effort by the Project Team and Project Board to resolve issues resulting from this to ensure final completion is delayed as little as possible.

14.6.20 Crewe Town Squares – Lyceum Square

In year budget £1.360m, Forecast £1.100m, variance -£0.260m

Project delivery is now progressing well, following confirmation of the funding from the North West Development Agency. It will therefore be possible to deliver £1.1m of the scheme in 2009-10 with the scheme being completed in 2010-11.

14.6.21 Project Development – Middlewich Eastern ByPass

In year budget £0.400m, Forecast £0.050m, variance -£0.350m

This is a partnership project with funding driven by the private sector in association with development accessed from the scheme. A significant part of the financial package for the project has been identified as coming from the North West Development Agency and under their grant funding rules the scheme has to be procured through the Highway Authority. Cheshire East monies were identified in the current financial year to fund both the scheme procurement process and a block of finance determined as the initial element of the LA contribution. As yet the private sector element of the monies has not been secured, the scheme cannot be progressed, and consequently the Authority's fund are not currently required. The allocation for 2009-10 has been written down to a level that may be required for some supplementary work that could be needed to broaden the scope of funding for the scheme.

14.6.22 Housing Grants (ex Macclesfield BC) – S106

Council are asked to approve a Supplementary Capital Estimate of £1.045m for this scheme within appendix 2a. The scheme, a rural housing enabler partnership with Staffordshire Moorland Housing, will be fully funded from external S106 contributions

14.6.23 Requests for Supplementary Capital Estimates (SCEs) & Virements

As indicated in the paragraph above in respect of the Business Development Land scheme, the Places Directorate Management Team has reviewed its existing, inherited Capital Programme, with a view to rationalising its projects, freeing up capacity to deliver and targeting resources to new investment priorities. A number of schemes/ remaining budgets are proposed to be removed from the Programme, as listed below:

Scheme	Service	£000
Outdoor Market Covered Stand	Env Services	200
New Cemetery Infrastructure - Weston	Env Services	144
Closed Landfill Sites	Env Services	2
Housing Energy Efficiency Grants	Planning & Policy	3
Business Development Land Acquisition	Regeneration	500
Claims	Regeneration	27
Nantwich Old Mill Wall	Regeneration	23
Nantwich Market Town Initiative	Regeneration	15
Art in a Roundabout way	Regeneration	20

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As set out in the Matters for Decision Appendix 2a, it is recommended that the resources released are used to finance the following schemes and that Supplementary Capital Estimates are approved:

- Capitalisation of highways repairs/ structural maintenance - £740,000 (relieving the Revenue Account of costs in respect of improvement works classifiable as capital expenditure)
- Tatton Park Conservatory Restoration - £160,000 contribution

Regarding the Conservatory restoration, Tatton management have liaised with colleagues in Assets and in conjunction with architects a business case is being completed. The total cost of works is estimated to be in the order of £300,000; the balance of £140,000 may be found from Assets' existing capital planned maintenance budget, following a review of spending commitments in the year. When the business case has been prepared and budget costs firmed up, the whole scheme and its financing will be brought together and shown as a single project in the Programme.

Performance & Capacity

14.6.24 Currently, there is no information on actual expenditure from Cheshire West & Chester on areas that are linked to the Shared Services arrangements. This impacts on a number of ICT schemes.

14.6.25 Customer Relationship Management (CRM)

In-year budget £1.705m, Forecast £1.150m, variance -£0.555m

The slippage in the CRM programme is due to an extended requirements gathering exercise and assessment of existing council solutions. As a result of this, the procurement decision is not likely until December. In addition, the transition phase for the website has lasted longer than anticipated, leading to delays in web development in the transformation phase, pushing costs into 2010-11.

14.6.26 The Farms Estate

In-year budget £1.410m, Forecast £0.160m, variance -£1.250m

Capital spending/investment has been limited reflecting the delayed disposals programme, a very limited response from tenants in relation to Nitrate Vulnerable Zone (NVZ) work, which relates to the storage of slum and manure, and limited movement by tenants partly in anticipation of management policy objectives resulting from the ongoing review. It is however anticipated that activity on disposals will increase in the first quarter of 2010 and NVZ's in the second quarter.

14.6.27 Enterprise Content Management proposal

In year budget £0.500m, Forecast £0.200m, variance -£0.300m

The project has slipped due to services not being clear about their structures and how they want to manage their information.

14.6.28 Flexible & Mobile Working

In year budget £0.585m, Forecast £0.292, variance -£0.293

The programme has slipped due to a number of factors. Firstly, there are conflicting resource requirements and priorities within Shared Services. Secondly, the alignment of quarter 1 and quarter 2 commissioned projects with the strategic direction of ICT strategy, and thirdly due to delays in independent projects.

14.6.29 Data Centre Macclesfield

In year budget £0.495, Forecast £0.170m, variance -£0.325m

Work is currently underway to strip out the data centre during the fourth quarter of 2009-10. Approximately half of the in year variance £160k will be committed prior to the year end on equipment to kit out the data centre once it has been made ready. The remaining £165k will be committed during the first half of 2010-11 on staffing costs/additional equipment required to make the centre functional

14.6.30 Transforming Cheshire – Improving Oracle (Shared Services)

In year budget £1.038m, Forecast £0.400m, variance -£0.638m

A review is taking place currently to agree the best use for the available funding with Accounts Receivable developments considered a fundamental aspect of the agreed programme.

14.6.31 Single Revenue & Benefits System

In year budget £0.444m, Forecast £0.150m, variance -£0.294m

The variance relates to a delay in the implementation date following the need to re-tender. Payments are profiled to reflect the instalment payments at various stages of completion.

14.6.32 Office Accommodation Strategy

In year budget £2.350m, Forecast £2.969m, variance £0.619m

The office accommodation strategy has been accelerated during 2009/10 with Westfields being remodelled and Delamere House incurring higher than planned expenditure due to the refurbishment of three floors and the customer contact centre.

15.0 Reserves Position

- 15.1 Cheshire East Council's opening balance for revenue reserves has been updated following audit of the predecessor authority accounts. There is still some scope for amendments, following final agreement on disaggregation of the County Council balance sheet, so figures are still provisional at this stage.
- 15.2 At the mid year review the estimated level of balances, taking into account improved opening balances, and budgeted intention to repay costs incurred from Local Government Reorganisation, appeared sufficient to protect the council against the identified risks. The position at three quarter year is under review, although it is anticipated that projected balances will continue to cover such risks.
- 15.3 The 2009/2010 Budget included the Reserves Strategy. This strategy was substantially reviewed in August 2009, and a further update was reported to members at the mid year review stage in November. A further full review of the Reserves Strategy, including earmarked reserves, will be included in the Budget Report to Members in February.

16.0 Access to Information

The background papers relating to this report can be inspected by contacting the report writer:

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REVENUE BUDGET - KEY SERVICE ISSUES**PEOPLE DIRECTORATE****Children and Families****Non Dedicated Schools Grant (£4.767m overspend)**

The demand for Children Social Care services has increased by 25% since April 2009. Since MYR the projected overspend has increased by a further £0.57m to £3.17m (this includes a target saving of £0.33m and remedial action of £0.8m). The projected overspend has increased due to additional placements since the MYR (approximately 14); in house care facilities are at full capacity meaning that children are being placed in high cost external placements. A contingency for unknown placements during November 2009 to March 2010 of £384k has also been identified.

It is envisaged that this overspend will continue in future years due to the increase of the number of referrals being made to the department and an increase in the number of Looked after Children (LAC).

In association with the above there has been an increase in the demand for specialised placements for looked after children with disabilities with particular overspends related to out of County and residential placements. The projected overspend for this area is £1.17m (including remedial action of £0.2m). The cost of care in these cases is extremely high as specialised care is required.

Home to school transport contracts are reporting an overspend of £1.14m this overspend is due to inflationary price increases not budgeted for and an increase in contracts.

The School Catering Service reported at the mid year review a projected outturn figure of £1.1m with remedial action required of (£1m). This position is now being reported as a £17k overspend. The projected figure has been recast following a review to ensure that all income streams had been identified and were being reported.

Whilst there is still a pressure in relation to staffing budgets for Head of Service of £0.35m overspend this has reduced by £0.15m since MYR. This projection assumes that the service completed the restructure in February 2010.

A new service structure will be implemented in 2010/11 and whilst this will transform the way that the service is delivered this will not create savings in the short term that can fund the gap linked to demand driven services.

The maximisation and utilisation of grant is helping to mitigate the overspending reducing the overspend to the reported total of £4.767m. Continued analysis is underway aiming to reduce the overspend.

Dedicated Schools Grant (DSG) (balanced)

There is a projected under spend of £0.2m relating to Sure Start relating to three year old funding and four year old funding.

An overspend of £0.56m is being reported for the Special Education Needs (SEN) area but this overspend should be offset by underspends elsewhere.

The risk that the budget associated to inter authority placements for disability will be overspent remains but insufficient information from other local authorities is available at this time.

The projected spend for DSG is balanced but there is still a risk that the budget related to inter authority may be overspent at year end (insufficient information is currently available to quantify this overspend).

Adults (£1.2m overspend)

Phase 1 of the transformation programme within Adults services is continuing to progress forwards. Resource Managers have now been appointed within the provider service which supports the restructure in this service that takes place in December 2009.

The Adults service are reporting a gross overspend of £6.7m at three quarter review which reduces to an overspend of £1.2m after the application of temporary funding (£4.6m) and agreed remedial action (£0.9m). The service is working towards recovering the residual £1.2m as far as possible by year end.

Care costs continue to account for the majority of the overspend position before temporary funding is applied. The cost of long term residential places for Older People is anticipated to have a net impact of £1.4m. Due to the complexity of demand for these placements it is challenging to control growth. The long term vision of re-ablement for individuals is anticipated to reduce these costs over the longer term.

The combination of inherited budgetary pressures and re-ablement taking longer than anticipated to deliver is causing further pressure within Community Care including Direct Payments of £2.4m. The service has set targets to deliver 2% savings for care for the remaining months which is expected to deliver £0.5m of savings.

The Learning Disability Pooled Budget (a partnership with CWAC, Western and Eastern Cheshire PCT's) has a target saving of £4m to remain within existing resources. Inherited budgetary pressures including young people in transition; complex and out of county placements and connected transport costs are anticipated to generate an overspend of £1.7m. From 1 April 2010 this partnership arrangement will be set on Cheshire East Council boundaries.

The savings targets associated to Internal Provision are still not achievable during 2009/10 (£1.5m savings through restructure and closure of Santune House and £0.7m in the Learning Disability service). The reported overspend has increased to £2m due to additional costs being identified that had not previously been included in the forecast (lease costs; energy costs and real time monitoring costs). These costs will be reduced by a part year effect of the staffing restructure of £0.2m.

Further pressures are being experienced in the Community Equipment service, which is a partnership with Cheshire West Council and the 2 PCT's. Remedial action in the form of reducing the levels of equipment supplied should reduce the projected overspend down from £0.4m to £0.2m. Finally, transformation monies being held centrally within the service result in an underspend of £0.8m used to offset overspendings elsewhere (e.g. double running costs in Individual Commissioning).

The overspend within adults before temporary funding is applied is £5.8m. However in recognition of the extent of transformation that the service is undergoing, members allocated temporary monies of £4.6m to alleviate one off costs such as double running costs. This results in an overspend after temporary measures have been applied of £1.2m.

Health and Wellbeing (£0.8m overspend)

There has been a significant improvement in the financial projections of the service since the mid year point. At mid year an overspend of £1.3m was anticipated and this overspend has now been revised to £0.8m.

This has been achieved by income remaining constant and in the case of Leisure services actual income levels have risen by 2% year on year. Also improved financial information produced a more accurate picture of service performance and this has coupled with very tight expenditure controls.

Libraries and Cultural Services anticipate an overspend of £469k, the largest contributing factor being the inability to deliver the £180k Supplies and Services savings in respect of the Lyceum theatre and Civic Halls as the budgets concerned directly contribute towards income levels e.g. purchase of bar supplies.

Leisure and Greenspace Services are showing a projected overspend of £350k, which includes energy costs exceeding budgets by £100k and a shortfall in income of £218k against budgeted levels. The current Business Planning proposals contain growth items to correct these budget deficiencies whilst also addressing the overall financial savings targets.

PLACES DIRECTORATE**Key issues**

The overall forecast for Places directorate after remedial actions shows an overspend of £519k primarily due to an overspend on waste disposal of £2.05m and shortfalls in income from planning fees of £1.5m and car parking of £739k, offset by savings from pay. A full list of the remedial actions identified by services is shown at Appendix B.

Service	Budget £000's	Forecast outturn £000's	Variance £000's
Environmental Services	33,690	35,031	1,341
Safer & Stronger	556	326	(230)
Planning & Policy	3,063	3,799	736
Regeneration (excl. Tatton Park)	10,500	9,172	(1,328)
Total	47,809	48,328	519

Table 1: Places directorate forecast outturn 2009-10

Key variances are examined in more detail below.

Pay

Service	Budget £000's	Forecast outturn £000's	Variance £000's
Environmental Services	16,044	16,794	750
Safer & Stronger	5,281	4,577	(704)
Planning & Policy	5,394	5,144	(250)
Regeneration (excl. Tatton Park)	3,724	2,969	(755)
Total	30,443	29,484	(959)

Table 2: Places directorate pay forecast outturn 2009-10

Whilst Services are forecasting significant underspends, it should be noted that structures remain to be fully populated and that a combination of factors such as vacancies and salary protections will also have an impact on the outturn position. Services will be able to quantify this once appointments have been finalised.

Savings on pay are forecast to be offset by an overspend on waste disposal and a shortfall in planning fees & land charges income: these and other variances are examined in detail below.

Waste Management

At TQR the Waste Management Service is forecasting a £2.05m overspend: of this £1.8m is from the Landfill and Household Waste Recycling Centres contracts based on the tonnage figures to October (MYR £1.7m overspend).

Savings of £2.8m were incorporated into the base budget for 2009-10 based on residual waste tonnages in the East in 2008-09. The Service has been expected to absorb the impact of the increase in landfill tax of £8 per tonne and other contractual cost pressures through the reduction in the volume of tonnes processed. However, the reduction in tonnes may trigger a compensation payment to the contractor as the threshold for the guaranteed minimum tonnage figure may not be met: the latest estimate for this is £1.2m.

Tonnage figures for October 2009 are analysed below.

	A	B	C	C:B	C:A
Contract	2008-09 Actual Tonnes	2009-10 Budget Tonnes	2009-10 TQR Forecast Tonnes	Change % Forecast : Budget	Changes % Forecast : 08/09 Actuals
Landfill	87,656	79,649	77,914	-2.2%	-11.1%
Household-Residual	15,007	13,695	13,660	-0.3%	-9.0%
Household-Recyclate	25,396	26,197	26,498	1.1%	4.3%
Composting	8,724	9,059	8,902	-1.7%	2.0%
Total	136,783	128,600	126,974	-1.3%	-7.2%

Table 3: Places directorate waste tonnages as at October 2009

Overall the Waste Collection and Recycling function is forecasting an overspend of £331k (MYR £315k overspend) against a £10.1m net budget. As reported at mid-year, savings from the optimisation of collection routes will not now be realised in 2009-10 leading to a gross overspend of £200k. The review will commence later in the financial year with savings being fully delivered in 2010-11. This overspend will be partially offset in 2009-10 by anticipated savings of £80k arising from the review of vehicles in the waste collection fleet.

Safer & Stronger Communities

The forecast outturn before remedial actions shows a net overspend of £253k compared to £420k reported at the mid-year review. The forecast overspend has reduced by £117k, arising principally from the transfer of costs of £170k in respect of Environmental Wardens to Environmental Services. Remedial actions of £483k have been identified to give a forecast outturn of £230k underspent.

Planning & Policy income

The Service continues to see a significant reduction in both planning fees and land charges income, which have been affected by the downturn in economic activity. There has been no improvement from the MYR forecast of £1.435m overspend position although the Service continues to monitor the position closely.

Regeneration

At TQR Regeneration are forecasting an underspend of £350k (MYR £483k underspend). Further savings of £978k have been identified through remedial actions in recognition of the overall overspend position within the directorate, to give a net forecast underspend for the Service of £1.328m.

PERFORMANCE & CAPACITY**Borough Treasurer & Head of Assets**

Service	Net Budget £000	Budgeted Savings £000	Underlying Budget Pressures £000	Remedial Actions £000	Net Budget Pressures £000
Head of Borough Treasurer & Assets	339	(212)	(109)	0	(109)
Building Maintenance	3,416	(225)	(300)	0	(300)
The Farms Estate	(74)	0	0	0	0
Property Services	5,310	(91)	429	0	429
Facilities Management	742	(235)	(142)		(142)
ICT	5,787	(3,670)	3,779	(3,779)	0
Revenue & Benefits	873	(616)	825	(611)	214
Finance	3,086	(1,975)	602	(484)	118
Insurance	2,511	0	(504)	0	(504)
Shared Services	610	158	521	(521)	0
Procurement – CBS supplies	(70)	0	0	0	0
Procurement – International unit	81	(38)	(10)	0	(10)
Procurement Other	276		97	(97)	0
Corporate Procurement Savings	(561)	(561)	561	(253)	308
Corporate Energy Savings	(500)	(500)	500	(150)	350
Total	21,826	(7,965)	6,249	(5,895)	354

Head of Borough Treasurer & Assets - £109k underspend

The underspend has reduced by £12k since mid year due to the Shared Services manager post being funded from this area. The £250k telephony saving currently allocated to the Head of Borough Treasurer & Assets is assumed to be vired to ICT. Governance costs relating to the set up of the Shared Services of £76k have been absorbed within this figure.

Building maintenance- £300k underspend

This is a £300k improvement on mid year due to delays in completing work and prioritisation of projects taking longer than anticipated. £216k share of CWAC costs relating to the Property Transfer agreement are also assumed to be absorbed within this figure. However this is only indicative as it will only be at outturn that actuals will be known and communicated. Work relating to the centralisation of budgets is still ongoing with £0.2m of Places budgets already vired along with actual expenditure. Discussions are still to take place with Health & Wellbeing on an additional £1m that is held in their budget. The service has yet to produce an SLA to assist with the centralisation process in helping all parties to understand what will be delivered. Work also needs to take place to ensure that all further expenditure is planned and agreed for the remainder of the financial year.

The Farms Estate (Shared Service) – nil variance

The Farms Estate will achieve budget and may exceed the income target based upon actual and planned income. Also expenditure is lower than anticipated against current budget profiling, but given the seasonal pattern of response work, it is recommended that overall the planned outturn be reported as net nil.

Property Services - £429k overspend

The overspend in this area has worsened by £69k since mid year primarily due to an analysis of income targets which has revealed that there is approximately £0.15m of unachievable income mainly relating to Westfields £70k and Crewe Industrial Estates £75k. The service is currently considering alternative ways of generating income to meet the original budget targets.

CWAC recharges relating to West properties have been assumed to be as per budget for the purposes of this review. However it is difficult to predict what charges will eventually be agreed by Cheshire East and the forecast could worsen by £0.2m - £0.4m as a result.

Emperor Court does not yet have permanent funding in place as we are waiting for County Hall budgets to be made available in 2010/11. The impact this year is £277k adverse.

Facilities management - £142k underspend

This underspend has reduced slightly by £8k from mid year.

Cleaning & Caretaking is expected to generate a £100k overspend due to a £176k policy option relating to staff savings being applied to this area. A review of all charges during the remainder of 2009/10 will aim to ensure that costs are recovered where possible during the financial year.

Office services is predicted to make a significant underspend of £242k due to the policy option decision above as well as greatly reduced staffing levels. Staffing levels will be increased once the structure has been agreed.

ICT - £3.779m overspend

The projected outturn position has changed due to the impact of the VR exercise. £1.44m of costs relating to the shared services part of ICT has been included but this is still being reviewed as part of the cost sharing agreement work that is ongoing between Cheshire West and Cheshire East. However the projection, excluding VR, must also carry a major health warning as the Authority has still not received any reliable financial information from West hosted IT Shared Service and is therefore primarily based on estimates

The projected overspend stems from difficulties in delivering policy option savings in 2009-2010. Savings will be achieved from the rationalisation of Telephony systems but will be significantly less than £250k identified. It is also clear that the savings of £500k on user driven systems will not be achieved. Harmonisation savings of £1m are also not achievable this year and will depend critically on the ability of the ICT Shared Service to decommission all significant Legacy Systems during the current year. Overall, through the use of transitional funds a balanced budget should be achieved.

Revenues & Benefits - £825k overspend overall

- Revenues - £378k overspend

The £378k variance from mid year is solely attributable to severance & actuarial costs associated with the VR exercise. This will be funded centrally.

The staffing underspend that exists currently may be offset by potential delays in collection of court costs income. An income target associated with 2nd home taxation of £60k will only be partially met. ICT costs associated with software are still not known due to details not being made available from CWAC. It is assumed that the non staffing budget will be able to absorb all related expenditure.

- Benefits - £447k overspend

£233k of this variance from mid year is solely attributable to severance & actuarial costs associated with the VR exercise. This will be funded centrally.

The remaining £214k variance relates to recent invoices from the DWP to recover the overpayment of overpaid Housing and Council Tax Benefit subsidy from previous years. Proposals to deal with this issue are currently being looked at.

Finance - £602k overspend

The variance of £484k from the mid year position is explained by three factors:

£139k relates to severance and actuarial costs associated with the VR exercise. This will be funded centrally.

£130k relates to a recharge from Cheshire West for essential work relating to the closure of the 2008-2009 County Council accounts. A further £215k relates to staffing retained beyond March 2009 to deal with the significant volume of ongoing transitional work. Both these factors were anticipated and provided for in transitional funding and a bid of £345k against this provision is proposed. The remaining overspend is due to the External Audit fee not reducing to the extent anticipated in the LGR business case.

Insurances - £504k underspend

It is still anticipated that a favourable position will be achieved due to the successful re-tendering exercise. An improvement against the mid year position is as a result of ongoing work to understand the impact of committed premium payments in 2009/10. In addition to this, there may be potential to deliver an increased underspend position as a result of other savings made against budget by year end.

Finance - Shared Services - £521k overspend

An unfavourable variance of £21k since mid year is due to the impact of the VR exercise. Excluding the £71k relating to these costs reveals a slight improvement in the outturn position due to reduced staffing levels.

The remaining overspend has been caused by Finance Shared Services not being able to deliver the full extent of savings in the short term anticipated in the LGR business case.

Procurement - Shared Services £10k underspend

The International Unit is expected to deliver a £10k underspend due to staff vacancies and CBS supplies is expected to achieve a balanced budget.

Procurement – Non Shared Services £97k overspend

This overspend excludes the corporate procurement savings target detailed below and relates primarily to the recruitment of staff in the fourth quarter of 2009/10 and the funding of the Procurement manager post. This has been addressed in the budget planning process for 2010/11.

Cross Cutting Savings - £1.061m overspend**Corporate Energy Savings -£500k overspend**

A corporate decision was taken not to try and allocate savings of £500k in year. Assets are managing £150k of these savings through the application of transitional funds, leaving a residual balance of £350k to be met across the authority.

Corporate Procurement Savings - £561k overspend

A corporate decision was taken not to allocate Council procurement savings of £561k in year. Approval has already been given for these to be partially offset against £253k of transitional funding, leaving a residual balance £308k to be managed.

Human Resources & Organisational Development

Service	Net Budget £000	Budgeted Savings £000	Underlying Budget Pressures £000	Remedial Actions £000	Net Budget Pressures £000
Head of HR & OD	121	(21)	30	(30)	0
HR Strategy & Policy – OHU Shared Service	96	(70)	30	(30)	0
HR Strategy & Policy - Other	716	(179)	91	(91)	0
HR Organisational Development	555	(194)	233	(233)	0
HR Delivery – Shared Services	676	(316)	50	(50)	0
HR Delivery – Other	699	(174)	842	(842)	0
Total	2,863	(954)	1,276	(1,276)	0

Head of HR & OD - £30k overspend

The overspend is at a similar level to mid year. A non-achievable inherited income target has contributed to the £30k overspend at outturn, offset by transitional funding.

HR Strategy & Policy - £91k overspend

No significant changes since mid year but funding is now in place to meet the majority of the costs associated with the Unison post following a technical budget adjustment. However additional charges have been incurred for recruitment and advertising for the Head of Service post. Transitional funds relate to pay modeller / equal pay reviewer £53k and job evaluation resource £38k.

HR Organisational Development - £233k overspend

Improvement against mid year of £36k due to recognition of Cheshire & Warrington Improvement and Efficiency Partnership funding. £225k transformational costs relating to MORI employee survey and SUMO will be funded from transitional costs. In addition £8k of excess staff costs will be met centrally.

HR Delivery £842k overspend

The adverse variance against mid year, of £573k, relates to the redundancy and actuarial costs associated with staff from the Employee Service Centre. The VR exercise will be implemented shortly following consultation with the unions. £104k transformational costs relating to an HR Business Partner and post associated with Policy Development (Schools Policy Adviser) as well as £135k excess staffing costs will be funded centrally. Severance costs of £212k will be met from the severance provision due to the principle of funding those services that overspend.

Shared Services – OHU and Back Office - £80k overspend

Improvement on HR Shared Service of £120k against mid year position due to staffing reductions with OHU position unchanged.

Borough Solicitor

Service	Net Budget £000	Budgeted Savings £000	Underlying Budget Pressures £000	Remedial Actions £000	Net Budget Pressures £000
Head of Borough Solicitor	146	(6)	(38)	0	(38)
Democratic Services – Members allowances	1,342	(329)	217	0	217
Democratic Services – Elections	829	0	(360)	0	(360)
Democratic Services - Coroners	446	0	35	0	35
Democratic Services – Other	1,143	(468)	9	(90)	(81)
Legal Services	1,431	(280)	482	(200)	282
Total	5,337	(1,083)	345	(290)	55

Head of Borough Solicitor - £38k underspend

Underspend is at a similar level to mid year.

Democratic Services - £99k underspend overall

Democratic services has improved its outturn position by approximately £100k since mid year. This is mainly due to further clarity on elections expenditure and income streams that will be realised by year end as well as those held on legacy systems.

1. Members allowances is overspent by £217k, an improvement of £10k since mid year, due to travel expenditure and take up of pensions exceeding estimates by £110k and a budget virement to ICT of £70k. The remaining budget pressure of £37k was due to inherited budgets being less than expected.
2. Election budgets are underspent by approximately £360k. This underspend is still based on a carry forward request of £250k not being deemed necessary to fund Cheshire East elections in 2010/11 as a request next financial year would generate the required budget to meet financial expectations. Participation fund income of £32k and income still left in Crewe's legacy systems accounts for a further £35k.
3. The remaining parts of Democratic services are balanced after transitional funds are used for Tom Stephenson (Elections support), Mike Flynn (Democratic Services support) and the Community Governance post. Funding for severance costs of £36k is also anticipated and shown in the remedial actions column.
4. Coroners is expected to overspend by £42k. It has been recommended that this area, along with Members allowances, are ring fenced as the budget is not controllable. Charges from Warrington Borough Council are population driven and not subject to negotiation.

Legal Services - £482k overspend

This area has worsened by £51k since mid year due to locums still being required to cover vacancies and assist with heavy workloads. The employment of locums and their associated expenditure was due to uncertainties over next year's budget and the delay in populating the structure to ensure adequate budget was in place to meet the Legal services requirements. Workload issues relate to the requirements from both corporate departments and front line services. The growth bid of £250k that has been agreed for 2010/11 should improve next years outturn position but the identification of an unachievable income target of approximately £42k relating to inherited budgets and the continuation of planning income being substantially reduced will mean that next year's budget will be challenging.

Policy & Performance

Service	Net Budget £000	Budgeted Savings £000	Underlying Budget Pressures £000	Remedial Actions £000	Net Budget Pressure £000
Head of P&P	49	(14)	61	(61)	0
Customer Services	3,624	124	231	(90)	141
Planning & Performance	959	(220)	(50)	0	(50)
Audit	1,003	(206)	(90)	0	(90)
CEO & Partnerships	2,313	(221)	120	(120)	0
Communications	1,347	(650)	453	(311)	142
Total P&P	9,295	(1187)	725	(582)	143

Head of Policy & Performance

No change from Mid Year Review

There is an underlying budget pressure of £61k on the Head of Policy and Performance budget as budgets from the four legacy councils were not enough to cover the salary relating to this post. This has been resolved by agreed transition cost funding in 2009-10 of £61k and an agreed growth bid of £61k for 2010-11 onwards.

Customer Services

Customer Services are forecasting budget pressures of £231k by the end of the year, an increase of £57k from the Mid Year.

£21k of these are due to one off transactions in the year and are funded by approved transition cost bids of £12k for Customer Services uniforms and £9k for the extension of the telephony self delivery pilot.

£69k of redundancy costs are included in the Three Quarter review numbers which were missing from the Mid Year figures. These are LGR related and so are fully funded. They are also captured as part of the remedial action figure.

There is a further £141k pressure due to the costs of prudential borrowing on the CRM and Telephony capital programme. These prudential borrowing costs cannot be funded from within the Customer Services non staffing budgets and cannot be absorbed by the wider Policy and Performance budgets.

Many of the items within the capital programme are for the benefit of Cheshire East council as a whole e.g. Cheshire East website, refurbishment of Delamere House ground floor and CRM system. The related savings will not appear in the Customer

Services and it is therefore difficult for Customer Services to fund the borrowing costs relating to this expenditure.

The prudential borrowing has reduced by £12k from the mid year review as a result of further slippage in the capital programme.

Planning & Performance

Planning and Performance are forecasting a £50k under spend at Three Quarter (compared to net nil at Mid Year). This is as a result of carrying staffing vacancies for longer than originally predicted during the year. These are expected to be filled soon and so the full budget will be required for next year.

In addition, the forecast outturn contains £57k of voluntary redundancy costs which will be absorbed by the service. This was also included in the Mid Year numbers.

Audit

The forecast outturn for Audit is an under spend of £90k at Three Quarter review (net nil at Mid Year). This is as a result of carrying staffing vacancies for longer than originally predicted during the year. The vacancies are expected to be filled soon and so the full budget will be required for next year.

As with Performance, the Audit forecast contains voluntary redundancy costs of £55k which will be absorbed by the service.

Chief Executive and Partnerships

There is an underlying budget pressure forecast of £120k by the end of 2009-10.

Part of this is due to the Councils commitment to honour the previous years grant commitments to outside organisations. A £67k payment has been made to Cheshire Community Action to match the funding they received last year even though there is no budget to pay for this. It has been agreed to use £67k of the LPSA1 continuation funding ex Macclesfield BC to fund this grant payment.

The remaining shortfall is due to the creation of the Local Area Partnership (LAP) structure. Transition funding has been secured for 2009-10 of £375k and a growth bid of £375k has been approved for future years. It is likely that the full £375k of transition funding will not be needed this year as the LAP structure has not been in place for the full year. Early estimates are the transition funding needed will be between £50k and £100k.

This is a reduction on the transition funding needed which was reported at Mid Year due to delays in recruiting to the Local Area Partnership structure.

Communications

Communications are forecasting a budget pressure of £453k in 2009-10, a reduction of £33k on Mid Year.

The majority of the budget pressure relates to one off transition spend across the Council for vehicles, external signage, bus shelters, uniforms etc. The total forecast for transition costs is £345k and the majority of this is funded by an approved transition cost funding of £311k. The overspend of £34k on transition costs relates to spend on internal branding of Emperor Court and Delamere House and internal notice boards which were not included in the original transition cost bid.

The remaining budget pressure is due to a shortfall in staffing budget. This arises as Communications did not receive all of the budget they were forecasting from Assets relating to the Print Unit from the County Council.

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**THREE QUARTER YEAR REVIEW
2009-10 REMEDIAL ACTION PLAN**

APPENDIX A

PEOPLE DIRECTORATE

Action Proposed	Net Savings 2009-10 £000	Permanent FYE 2010-11 Onwards £000	Risks/Impact of proposed actions	Progress to date	Risk of not achieving High/ Medium/ Low
Use of Right 2 B Cared 4 Grant	44	0	Further pressures and responsibilities on the service as a result of care matters legislation may require full utilisation of the grant in future years to meet the authorities increased responsibilities.	Will be achieved by year end.	Low/Medium
Staff Vacancies	267	0	With the establishment of the new service structure it is unlikely these savings will be met in future years as full staff quota may be needed to meet the business objectives of the new service.	The timeframe for implementing the new service structure may delay these savings being achieved during 2009/10.	Low/Medium
Use of the Staying Put Grant	36	0	An increase in young people staying in care and increased fostering allowances suggest that this budget will be needed in future years to meet the new activity to the authority and not to help support existing Looked After Children.	Will be achieved by year end.	Low/Medium
Use of the Care Matters Grant	185	0	The ABG has been used to support the increased number of Foster placements as a result of an increase in young people staying in care.	Will be achieved by year end.	Low/Medium
Foster Care Placements – base budget	160	0	Since MYR due to the overspend situation in CSC the service have offered further base budget to help alleviate the outturn position. This is a one off in 2009-10.	Will be achieved by year end.	Low/Medium
Multi Professional Support Team – CAMHS Grant	85	0	Vacancies are being held in CWP and not being appointed to due to CE and CWP being unable to agree legal terms and conditions of the vacant posts.	Will be achieved by year end.	Low/Medium
Advanced Practitioner Training Grant	32	0	Due to service pressures the use of this	Will be achieved by year end.	Low/Medium

CWDC			grant has been diverted to help alleviate the workforce development outturn position.		
Use of Surestart Grant	879	0	Since MYR the service have estimated an under spend in relation to Children's centres due to recruitment issues. This will be used as remedial but has yet to be determined by the service.	Will be achieved by year end.	Low/Medium
Part Year Effect of Staff Restructure in Children and Families	170		The Children and Families restructure is due to take effect during February 2010 and this will lead to some part year effect savings.	Saving can only be achieved is if the restructure is implemented	Medium
Carers Grant	200	200	The Carers Grant has previously been used to support direct payments. This will be required in 2009-10 and subsequent years in order to alleviate budget pressures.	Will be achieved by year end.	Low/Medium
2% Target Reduction for Care	500	0	This relates to a 2% target reduction in care costs. This is before the impact that the review assessments conducted by the RaRe team are accounted for.	Will be achieved by year end.	Medium
Community Equipment Retail Model	200	0	The service will look to use the equipment provided by the Community Equipment Retail Model to limit the cost impact of care packages.	Will be achieved by year end.	Medium
Part Year Effect of Staff Restructure in Provider Services	200	0	The staff restructure in Provider Services will be implemented in January 2010 and this will lead to a part year saving of reduced staff costs.	Will be achieved by year end.	Low
Use of Temporary Funding (Adults)	4,600	0	The savings associated with the service redesign have not been fully achieved during 2009/10. Temporary funding will be utilised to support the service.	Achieved (Temporary Funding)	Low
TOTAL	7,558	200			

**THREE QUARTER YEAR REVIEW
2009-10 REMEDIAL ACTION PLAN**

APPENDIX B

PLACES DIRECTORATE

Action Proposed	Net Savings 2009-10 £000	Permanent FYE 2010-11 Onwards £000	Risks/Impact of proposed actions	Progress to date	Risk of not achieving High/ Medium/ Low
Departmental – use of earmarked reserves and supplementary revenue estimates	1,075	-	One off use of reserves to meet budget overspend in 2009-10. The MTFS process has addressed areas of budget pressure and will provide a permanent solution to potential ongoing areas of overspend.	Will be achieved by year-end	Low
Spatial Planning	170	115	Accelerated savings from MTFS proposals – budget will be set in 2010-11 to achieve Service objectives whilst minimising risk.	Will be achieved by year-end	Low
Development Management	160	100	Accelerated savings from MTFS proposals – budget will be set in 2010-11 to achieve Service objectives whilst minimising risk.	Will be achieved by year-end	Low
Housing Strategy	30	-	Service has assessed the savings as having minimal impact.	Achieved.	Low
Strategic Highways & Transportation	50	-	Expenditure deferred to 2010-11.	Will be achieved by year-end	Low
Economic Development	153	150	Accelerated savings from MTFS proposals – budget will be set in 2010-11 to achieve Service objectives whilst minimising risk.	Will be achieved by year-end	Low
Visitor Economy - tourism promotion	20	20	Accelerated savings from MTFS proposals – budget will be set in 2010-11 to achieve Service objectives whilst minimising risk.	Achieved	Low
Head of Waste non-pay	15	-	No risk – appointment made part way through the year which has realised savings.	Achieved.	Low

Highways Services – reduction in operational costs	144	-	Savings should be achieved whilst ensuring that the priorities identified in the highways maintenance programme are met.	Not yet identified: proposed that savings would be realised through a reduction in overtime, agency staff costs and non-urgent highway maintenance.	High
Highways Services – capitalisation of repairs/ maintenance	740	750	There will be no impact on the overall condition of the highway as a result of the capitalisation of £740k of structural maintenance, the cost of which will be met from a review of departmental capital projects.	Will be achieved by year-end	Low
Directorate – training	160	-	Some training activity has been deferred pending structure design and the appointments process.	Achieved.	Low
Waste minimisation initiatives	94	-	Reduction in expenditure on waste minimisation initiatives could result in a reduced level of recycling.	Savings in expenditure have been identified against the budget of £476k.	Low
Waste – contract procurement non-pay	15	-	Part of non-pay budget: risks have yet to be identified.	Low level of expenditure to November therefore will be achieved.	Low
Voluntary redundancies	50	50	Redundancies have been targeted to minimise risk to the Service.	Voluntary redundancies have been agreed.	Low
Recycling – pay	16	-	No risk - two ftes have left and will not be replaced as the 2009/10 structure has been achieved.	Achieved.	Low
Streetscape and Bereavement – year of garden	15	-	There is no risk attached to this action as the budget is not required in 2009-10.	Achieved.	Low
Safer & Stronger non-pay	110	-	Detailed non-pay budgets are subject to analysis and review. Potential risks have not yet been identified.	Non-pay expenditure to date is currently showing a nil variance against budget with the exception of the Emergency Planning recharge from CWAC.	Medium
Car Parking non-pay	40	-	Part of the non-pay parking budget relates to potential costs associated with On Street Parking. These costs did not materialise in 2008/09 and are unlikely to arise during 2009/10.	The non-pay budgets for Car Parking are currently being analysed and allocated to individual expense codes.	Medium
Emergency Planning Shared Service	40	-	Shared service dependent on CWAC achieving savings.	Will be met at year end.	Low

Environmental Health non-pay	40	-	The Environmental Health budget includes £95k in respect of equipment, consultancy and miscellaneous expenses.	The budget is showing a favourable variance to the end of November.	Low
Increase in income generation – community safety	40	-	Minimal risk provided that the Crime and Disorder Reduction Partnership achieve a balanced budget and Basic command Unit funding is received.	Additional second homes tax identified and secured.	Low
TOTAL	3,177	1,185			

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**THREE QUARTER YEAR REVIEW
2009-10 REMEDIAL ACTION PLAN**

APPENDIX C

PERFORMANCE & CAPACITY DIRECTORATE

Action Proposed	Net Savings 2009-10 £000	Permanent FYE 2010-11 Onwards £000	Risks/Impact of proposed actions	Progress to date	Risk of not achieving High/ Medium/ Low
Use of transitional funds that are available in 2009/10 only. This only affects those services that are predicting their outturn to be overspent.	4,964	0	The risk is of over committing the fund but bids have been monitored and it is unlikely that the fund will be overspent.	£5.1m bids have been received but it is likely that some services will achieve an underspend and therefore not require the use of the fund.	Low
Use of severance funds that are available to support the voluntary redundancy process in 2009/10. This only affects those services that are predicting their outturn to be overspent.	3,079	0	The risk is of over committing the fund but work is ongoing to ensure that an agreed level of reserves is used for this one off activity.	HR have produced some analysis that shows the impact of VR in all the services. There is still some work to do relating to the Shared Services area where cost sharing arrangements need to be agreed.	Low
TOTAL	8,043	0			

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Matters for Decision - Requests for Supplementary Capital Estimates (SCEs) & Virements

					Virement FROM ...	
Capital Scheme	Starts Year	Amount Requested £	SCE/ Virement	Funding of SCE/Virement	Starts Year	Amount Requested £
Chief Officers in consultation with relevant Cabinet Member and Resources Member are asked to approve SCE and Virements over £100,000 and up to and including £500,000						
People						
<u>Children & Young People</u>						
Brine Leas Sixth Form	2008/09	192,202	Virement	Schools - Access Initiative	2009/10	192,202
<u>Health & Wellbeing</u>						
Macclesfield Canal Footbridge	2008/09	131,000	SCE	Other Contributions - Wren		50,000
			SCE	Other Contributions - Bollington CS		1,000
			SCE	Other Contributions - S106		30,000
			SCE	Other Contributions - LTP		10,000
			SCE	Other Contributions - LABGI		10,000
			SCE	Other Contributions - Planning		30,000
Lower Heath Play Space Renewal	2009/10	120,000	SCE	Other Contribution	2009/10	120,000
Places						
<u>Environmental Services</u>						
De-Trunked Rds - A51 Millstone Lane, Nantwich	2009-10	112,700	Virement	Local Area Programme - South	2009-10	112,700
Non-Principal Roads - Minor Works	2009-10	495,800	Virement	Business Development Land	2008-09	495,800
Principal Roads - Minor Works	2009-10	244,200	Virement	Business Development Land	2008-09	4,200
				Outdoor Market Covered Stand	2008-09	200,000
				New Cemetery Land/Inf/Extns - Weston	2008-09	40,000
<u>Regeneration</u>						
Tatton Park Conservatory/Orangery	2009-10	160,000	Virement	New Cemetery Land/Inf/Extns - Weston	2008-09	73,000
				Claims	2002-03	27,000
				Nantwich Old Mill Wall	2008-09	23,000
				Nantwich Market Town Initiative	2008-09	15,000
				Art in a Roundabout way	2008-09	20,000
				Housing Efficiency Grants	2008-09	2,000
Cabinet are asked to approve SCE and Virements over £500,000 and up to and including £1.0m						
People						
<u>Children & Young People</u>						
Kings Grove Mobile Replacement	2009/10	790,000	Virement	Schools - Modernisation Programme	2009/10	574,000
			SCE	DFC	2009/10	100,000
			SCE	School Contribution	2009/10	116,000
Council are asked to approve SCE and Virements over £1.0m						
Places						
<u>Planning & Policy</u>						
Housing Grants - Ex MBC - S106	2008-09	1,044,904	SCE	Fully Funded - S106 contribution from MBC		1,044,904
Total value of Supplementary Capital Estimates/Virements		3,290,806				

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Delegated Decisions - Requests for Supplementary Capital Estimates (SCEs) & Virements

					Virement FROM ...	
Capital Scheme	Starts Year	Amount Requested £	SCE/ Virement	Funding of SCE/Virement	Starts Year	Amount Requested £
Chief Officers are asked to approve SCE and Virements up to and including £100,000						
People						
<u>Children & Young People</u>						
Land Drainage MWK 09-10		16,500	SCE	Other Contributions	2009/10	16,500
Schools - Minor Works (Basic Need)		19,123	SCE	Styles 0607 DFC allocation	2006/07	19,123
Childrens Homes Rationalisation		9,470	SCE	Revenue Contribution	2009/10	9,470
<u>Health & Wellbeing</u>						
Shavington H&F Community		46,137	SCE	Capital Reserve	2008/09	46,137
Middlewood Way Fpath Repairs		1,706	SCE	Capital Reserve	2008/09	1,706
Cumberland Infield Floodlight		10,180	Virement	Alsager LC - Electrical Dist Board	2008/09	1,000
				Barony Park Astro-turf	2008/09	9,180
Piggenshaw Brook (moved from Places)		49,000	SCE	Other Contribution	2008/09	49,000
Congleton Park & St Johns Rd Improvements	2009/10	81,986	SCE	Other Contribution	2009/10	81,986
Milton Park/Alsager Skate Park		18,368	SCE	Capital Reserve	2009/10	18,368
Places						
<u>Environmental Services</u>						
Bridge Maintenance - Minor Works	2009-10	10,000	Virement	Crewe Green Link	2004-05	10,000
<u>Safe & Stronger Communities</u>						
Air Quality Monitoring Equipment	2008-09	14,500	SCE	Fully Funded by DEFRA Grant		14,500
Antrobus Street Car Park	2008-09	18,000	Virement	P&C - Assets - Urgent Safety Works		18,000
Antrobus Street Car Park	2008-09	4,000	Virement	P&C - Assets - Asbestos Remedial Works		4,000

Delegated Decisions - Requests for Supplementary Capital Estimates (SCEs) & Virements

Capital Scheme	Starts Year	Amount Requested £	SCE/ Virement	Funding of SCE/Virement	Virement FROM ...	
					Starts Year	Amount Requested £
Antrobus Street Car Park	2008-09	7,000	Virement	P&C - Assets - Premise Imp Works		7,000
<u>Planning & Policy</u>						
Market Square Crewe, Interim Imps	2008-09	28,000	Virement	Crewe Town Squares/ Shopping Facilities Refurbish	2008-09	28,000
<u>Regeneration</u>						
Alderley Edge By Pass - Proj Dev	2004-05	70,000	Virement	Project Development - Minor Schemes	2009-10	70,000
Capital Programme Management	2008-09	31,000	Virement	New Cemetery Land/Inf/Extns - Weston	2008-09	31,000
S278's						
Maplewood, Macclesfield	2009-10	500	SCE	Fully funded by Developer Contributions	2009-10	500
Waitrose, Poynton	2009-10	3,000	SCE	Fully funded by Developer Contributions	2009-10	3,000
Coronation Street, Crewe	2009-10	500	SCE	Fully funded by Developer Contributions	2009-10	500
Stafford Street, Crewe	2008-09	1,350	SCE	Fully funded by Developer Contributions	2008-09	1,350
Basford West, Crewe	2008-09	2,783	SCE	Fully funded by Developer Contributions	2008-09	2,783
Red Lion Lane, Nantwich	2008-09	5,690	SCE	Fully funded by Developer Contributions	2008-09	5,690
Macclesfield Learning	2006-07	41,229	SCE	Fully funded by Developer Contributions	2006-07	41,229
A51 Nantwich Rd, Wardle	2006-07	1,419	SCE	Fully funded by Developer Contributions	2006-07	1,419
Electra Way, Crewe	2006-07	856	SCE	Fully funded by Developer Contributions	2006-07	856
A534 Nantwich Road	2006-07	838	SCE	Fully funded by Developer Contributions	2006-07	838
Dunwoody Way - Health Centre	2005-06	7,000	SCE	Fully funded by Developer Contributions	2005-06	7,000
Rope Lane, Wistaston	2005-06	532	SCE	Fully funded by Developer Contributions	2005-06	532
A533 Old Mill Road, Sandbach	2005-06	6,404	SCE	Fully funded by Developer Contributions	2005-06	6,404
A531 Main Road, Ped Crossing	2004-05	6,262	SCE	Fully funded by Developer Contributions	2004-05	6,262
Flag Lane Link (Redrow)	2004-05	16,174	SCE	Fully funded by Developer Contributions	2004-05	16,174
B5085 Town Lane, Mobberley	2003-04	14,216	SCE	Fully funded by Developer Contributions	2003-04	14,216
Roldane Mill, Congleton	2002-03	1,475	SCE	Fully funded by Developer Contributions	2002-03	1,475

Delegated Decisions - Requests for Supplementary Capital Estimates (SCEs) & Virements

Capital Scheme	Starts Year	Amount Requested £	SCE/ Virement	Funding of SCE/Virement	Virement FROM ...	
					Starts Year	Amount Requested £
Performance & Capacity						
Assets						
Wheelock St	2008/09	- 100,000	Reduction	Wheelock St		-100,000
Disability Compliance Work		15,000	Virement	Fixed Electrical Installation		15,000
Fire Risks Assessment		32,000	Virement	Fixed Electrical Installation		32,000
Antrobus Street Car Park		18,000	Virement	Urgent Safety Works		18,000
Antrobus Street Car Park		4,000	Virement	Asbestos Remedial Works		4,000
Antrobus Street Car Park		7,000	Virement	Premise Improvement Works		7,000
ICT						
ICT Small Projects Block		5,000	Virement	New Developments - Schemes under £100k		5,000
ICT Small Projects Block		70,000	Virement	Internet		70,000
ICT Small Projects Block		10,000	Virement	CRAG Phase 4		10,000
ICT Small Projects Block		5,000	Virement	Shared Services		5,000
ICT Small Projects Block		6,000	Virement	e-Payments		6,000
ICT Small Projects Block		12,000	Virement	UPS for Core CCC		12,000
ICT Small Projects Block		2,000	Virement	CLI for 999 calls		2,000
ICT Small Projects Block		19,000	Virement	Network Readiness		19,000
ICT Small Projects Block		2,000	Virement	MS Projects Server		2,000
ICT Small Projects Block		2,000	Virement	Time Recording using Business Objects		2,000
ICT Small Projects Block		3,000	Virement	Internet Extension to districts		3,000
ICT Small Projects Block		18,000	Virement	Archiving and Managing Legacy		18,000
ICT Small Projects Block		30,000	Virement	Windows 2003 Corp Serv Upgrade		30,000
ICT Small Projects Block		36,000	Virement	Upgrade to Corporate Telephone		36,000
ICT Small Projects Block		45,000	Virement	Real Time Monitoring		45,000
ICT Small Projects Block		36,000	Virement	Electronic Social Care		36,000
ICT Investment		- 100,000	Reduction	ICT Investment		-100,000

Delegated Decisions - Requests for Supplementary Capital Estimates (SCEs) & Virements

Capital Scheme	Starts Year	Amount Requested £	SCE/ Virement	Funding of SCE/Virement	Virement FROM ...	
					Starts Year	Amount Requested £
HR Accident Reporting system	2009-10	18,000	Virement	From Revenue within HR	2009-10	18,000
Policy & Performance Performance Management System	2009-10	100,000	SCE	From capital reserves	2010-11	100,000
Total Delegated Decisions		840,198				840,198

Matters for Decision - Requests for reductions in Approved Budgets

Scheme	Approved Budget £	Revised Approval £	Reduction £	Reason
PEOPLE				Chris Marsden expects the Modernisation ICT Programme to comprise £369k from Cheshire East. (comments from Adults) Underspend against original budget
Modernising ICT Delivery	811,000	638,000	173,000	
Adults workforce Census East	37,920	14,920	23,000	
	848,920	652,920	196,000	
PLACES				Bolderstones Bridge cannot be delivered in 09-10 - Removal of grant budget approval
2009-10 Bridge Maintenance Minor Works	1,266,987	1,196,987	70,000	
	1,266,987	1,196,987	70,000	
PERFORMANCE & CAPACITY				No longer required as staff moved to Municipal Buildings The £100k was funding due from the sale of Delamere House as part of Crewe Town Centre regeneration - not materialised
Wheelock Street	112,000	12,000	100,000	
ICT Investment	248,000	148,000	100,000	
	360,000	160,000	200,000	
Totals	2,475,907	2,009,907	466,000	

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Department/Scheme	Project Number	Department	Total Approved Budget	Prior Year Spend	In Year Budget	Actuals To end of Nov- 09	Forecast Expenditure	Forecast Expenditure	Forecast Expenditure	Forecast Expenditure	Total Forecast Expenditure	Variance From Total Approved budget
			£000's	£000's	2009-10 £000's	£000's	2009-10 £000's	2010-11 £000's	2011-12 £000's	2012-13 £000's	£000's	£000's
People												
Ongoing Schemes												
Devolved Formula Capital 07-08 East	40ABCDFC0700001	Children & Families	5,170	3,738	950	1,014	1,261	171			5,170	0
Replacement to Mobile Classrooms East	40ABCMOB0700001	Children & Families	0	0	0	0	0				0	0
Oakenclough PS	40AACCC21606605	Children & Families	980	970	0	10	10				980	0
TLC Dean Oak's PS	40ADCEXT1183001	Children & Families	3,187	2,324	863	777	833	30			3,187	0
TLC Sir William Stanier Comm S	40AECRAT1458001	Children & Families	21,598	13,043	8,477	5,139	8,341	215			21,599	1
TLC Vernons PS Amalgamation	40ADCRAF1185001	Children & Families	3,753	174	3,079	1,215	3,379	200			3,753	0
Devolved Formula Capital 06-07 East	40ABCDFC0600001	Children & Families	4,765	4,492	273	238	238				4,730	-35
Macc Reorg Rebuild Park Lane	40AECNEW1435001	Children & Families	15,057	15,058	0	0	0				15,058	1
Integrated Children's Systems (ICS) 08-09 East	40ABCICT0800001	Children & Families	922	112	567	106	154	656			922	1
Children's Workforce Dev Sys East	40ABCICT0800002	Children & Families	70	0	70	0	70				70	0
Adults workforce Census East	40ABCICT0800003	Children & Families	38	0	38	0	15				15	-23
Devolved Formula Cap 08-09 East	40ABCDFC0800000	Children & Families	5,131	1,764	2,000	961	1,042	1,958	367		5,131	0
County Minor Works 08-09 East	40ABCMWK0800000	Children & Families	0	0	0	7	0				0	0
Gorsey Bank Floor Repair	40ADCREF1152001	Children & Families	1,768	210	1,558	741	1,487	71			1,768	0
Repairs to Mobile Classroom Ext Schs East	40ABCMWK0800007	Children & Families	100	0	100	10	100				100	0
Feasibility Studies 08-09 East	40ABCMWK0800005	Children & Families	0	0	0	0	0				0	0
Land Drainage 08-09 East	40ABCMWK0800003	Children & Families	57	37	20	20	20				57	1
Partnership/ H & S East	40ABCMWK0800001	Children & Families	13	0	13	0	13				13	1
Harnessing Technology East	40ABCICT0800004	Children & Families	1,091	357	734	734	734				1,091	0
Access Initiative 08-09 East	40ABCACS0800001	Children & Families	146	9	137	81	137				146	0
Childrens Homes Rationalisation	40AACRAT0800001	Children & Families	1,000	939	61	28	70				1,009	9
Childrens Centres Ph3 East	40AACCC30800001	Children & Families	213	0	213	0	213				213	0
ICT Childrens Centres Ph3 East	40AACPH30800002	Children & Families	125	0	104	30	59	66			125	0
Shavington Childrens Centres Ph3	40AACCC31606630	Children & Families	543	11	532	261	532				543	0
Wilmslow Library Childrens Centres Ph3	40AACCC31606628	Children & Families	61	0	61	0	61				61	0
Holmes Chapel Library Childrens Centres Ph3	40AACCC31606624	Children & Families	5	0	5	0	5				5	0
Mablins Lane Childrens Centres Ph3	40AACCC31606631	Children & Families	756	13	743	344	743				756	0
Daven Childrens Centres Ph3	40AACCC31606610	Children & Families	347	32	315	264	315				347	1
East Cheshire Minor Works Ph3	40AACCC30800003	Children & Families	331	0	198	57	198	132			330	-1
Sandbach Childrens Centres Ph3	40AACCC31606626	Children & Families	717	0	100	30	0	717			717	0
East Rural Programme Ph3	40AACCC31606615	Children & Families	150	0	0	0	0	150			150	0
Brine Leas Sixth Form	40AEEXT1452001	Children & Families	7,311	314	2,922	1,645	3,650	3,540			7,503	192
Brine Leas HS - Sports Hall	40AECNEW1452001	Children & Families	410	410	0	0	0				410	0
2008-09 Building Review Block	40A3CBRB0800001	Adults	192	90	102	17	0	102			192	0
CA ICT Schemes 08	40A3CICT0800005	Adults	0	0	0	0	0				0	0
Extra Care Housing	40ALCOTH0800004	Adults	3,067	80	1,850	0	450	1,969	568		3,067	0
Libraries Facilities	40AQCOTH0800005	Health & Wellbeing	500	60	440	48	440				500	0
Modernising ICT Delivery	40ALCICT0700005	Adults	811	269	542	0	229	140			638	-173
Enabling Model of Social Care	40ALCICT0700006	Adults	58	0	58	0	58				58	0
Cranage Bowling Green & Pavilion refurbishment	40APCREF0700001	Health & Wellbeing	20	1	19	0	9	10			20	0
Nantwich Pool Enhancements (part-funding)	40APCREF0700002	Health & Wellbeing	1,385	0	0	0	0	700	335	350	1,385	0
Shavington Community Health & Fitness Centre	40APCOTH0700002	Health & Wellbeing	360	6	354	364	400				406	46
Bridges and other structures on Middlewood Way	40APCOTH0800007	Health & Wellbeing	828	590	135	86	135	103			828	0
Home Access for Targeted groups East	40ABCICT0900011	Children & Families	132	0	132	0	132				132	0
Alsager Highfields Toilet adaptations	40ADCAPT1338001	Children & Families	215	7	208	213	193	15			215	0
Alsager Health Centre Ph3	40AACCC31606627	Children & Families	11	0	11	0	11				11	0
SCP Childrens Services	40AACCCSC0800001	Children & Families	47	11	36	0	36				47	0
Kings Grove High School, Crewe	40AECSPC1455005	Children & Families	150	20	130	0	100	30			150	0
Redesignation of Specialist Schools	40ABCSPC0800002	Children & Families	100	0	100	0	100				100	0
IS for Parents & Providers East	40AACOTH0800001	Children & Families	18	9	9	9	9				18	0
Manor Park PS	40AACCC21606609	Children & Families	734	719	15	0	15				734	0
Monks Coppenhall	40AACCC1606602	Children & Families	1,472	1,428	0	5	5				1,433	-39
TLC 2006-07 East	40ACCTL0600001	Children & Families	246	246	100	0	0				246	0
TLC Oakefield Prim&Nursery Sch	40ADCRAF1318001	Children & Families	2,037	2,028	8	0	8				2,036	-1
Playground Mark Phase1 NOF East	40ABCBLF0400001	Children & Families	116	98	18	3	18				116	0
Refurb Day Cent Mountview	40A3COTH0800012	Adults	40	3	37	26	37				40	0
Maint Old Peoples Centres	40A3COTH0800013	Adults	24	19	5	5	5				24	0
Mayfield Centre	40A3COTH0800027	Adults	10	4	6	0	6				10	0
Mental Health Provider	40A3COTH0800014	Adults	226	146	79	0	80				226	0
Cypress House CSC Misterys 08-09	40A3COTH0800028	Adults	75	0	75	68	75				75	0
Middlewood Way Fencing	40APCOTH0800031	Health & Wellbeing	69	45	24	10	24				69	0
Middlewood Way Footpath Repairs/Countryparks Footpaths	40APCOTH0800026/25	Health & Wellbeing	126	7	119	94	119	0			126	0
Middlewood Way Viaduct Repairs	40APCOTH0800040	Health & Wellbeing	546	460	86	0	28	58			546	0
Macclesfield Canal Footbridge	40APCOTH0800020	Health & Wellbeing	30	0	30	168	161				161	131
Bollington Rec Ground - Green Flag Status	40APCOTH0800022	Health & Wellbeing	140	135	5	3	5				140	0

Department/Scheme	Project Number	Department	Total Approved Budget	Prior Year Spend	In Year Budget	Actuals To end of Nov- 09	Forecast Expenditure	Forecast Expenditure	Forecast Expenditure	Forecast Expenditure	Total Forecast Expenditure	Variance From Total Approved budget
			£000's	£000's	2009-10 £000's	£000's	2009-10 £000's	2010-11 £000's	2011-12 £000's	2012-13 £000's	£000's	£000's
The Moor, Knutsford - Green Flag Status	40APCOTH0800023	Health & Wellbeing	112	99	13	8	13				112	0
Alderley Park Tennis Courts	40APCOTH0800017	Health & Wellbeing	28	26	2	0	2				28	0
Springfield Road Allotments	40APCOTH0800018	Health & Wellbeing	36	0	36	0	0	36			36	0
Bromley Farm "Kick About" Area	40APCOTH0800034	Health & Wellbeing	47	25	22	21	22				47	0
Lawton Green Landscaping	40APCOTH0900010	Health & Wellbeing	8	0	8	0	8				8	0
Alsager Skate Park/Milton Park	40APCOTH0800035	Health & Wellbeing	9	2	7	2	7	18			27	18
Allotment Improvements	40APCOTH0800036	Health & Wellbeing	15	12	3	0	3				15	0
Play Area Improvements	40APCOTH0800037	Health & Wellbeing	100	80	20	0	20				100	0
Congleton Park Community Store	40APCOTH0800038	Health & Wellbeing	65	6	59	0	59				65	0
Sandbach Park Building Refurbish	40APCOTH0800039	Health & Wellbeing	29	9	20	0	0	20			29	0
Legionella Works (Joint Use)	40APCOTH0800032	Health & Wellbeing	26	14	12	0	12				26	0
Improving Leisure Facilities	40APCOTH0800041	Health & Wellbeing	55	46	9	0	9				55	0
Alsager LC - Electrical Dist Board	40APCOTH0800042	Health & Wellbeing	13	9	3	0	3				12	-1
Cumberland Infield Floodlighting	40APCOTH0800010	Health & Wellbeing	72	4	68	86	78				82	10
Barony Park Astro-turf	40APCOTH0800011	Health & Wellbeing	60	5	55	45	45				50	-10
BMX Track (Drainage & Improvements)	40APCYTH0800003	Health & Wellbeing	54	44	10	0	10				54	0
Playgrounds	40APCYTH0800002	Health & Wellbeing	64	43	21	0	21				64	0
Wilmslow LC Plant and Equip	40APCOTH0800029	Health & Wellbeing	22	0	0	17	22				22	0
Crewe Pool Health & Safety Works	40APCOTH0800030	Health & Wellbeing	270	0	270	201	270				270	0
Improvements to Congleton Park	40APCOTH0800033	Health & Wellbeing	35	0	35	0	0	35			35	0
Piggenshaw Brook (moved from Places) - need new code	40CDCAP-RM00003	Regeneration	56	6	50	0	99				105	49
Total On-going schemes			90,773	50,918	29,590	15,212	27,272	11,142	1,270	350	90,951	178
New Starts 2009-10												
Schools - Minor Works (Basic Need)	40ABCMWK0900000	Children & Families	563	0	162	50	109	473			582	19
Feasibility 09-10	40ABCMWK0900005	Children & Families	50	0	50	1	50				50	0
VA Contributions 09-10	40ABCMWK0900002	Children & Families	50	0	50	0	0	50			50	0
Land Block 09-10	40ABCMWK0900006	Children & Families	50	0	50	0	0	50			50	0
Land Drainage MWK 09-10	40ABCMWK0900003	Children & Families	60	0	60	51	57	20			77	17
Asset Management		Children & Families	0	0	0	0	0				0	0
Staff/Equipment		Children & Families	0	0	0	0	0				0	0
Schools - Access Initiative	40ABCACS0900001	Children & Families	668	0	501	3	253	223			476	-192
Children's Social Care	40AACCCSC0900001	Children & Families	36	0	36	0	36				36	0
Devolved Formula Capital	40ABCDFC0900001	Children & Families	5,693	0	2,500	936	1,500	2,500	1,693		5,693	0
Extended Schools	40AACEXT0900001	Children & Families	363	0	100	0	100	263			363	0
Specialist Schools	40ABCSP0900001	Children & Families	0	0	0	0	0				0	0
Springfield Spec School	not yet set up	Children & Families	120	0	90	0	90	30			120	0
Harnessing Technology	40ABCICT0900004	Children & Families	801	0	630	110	467	334			801	0
14-19 diploma	40ABCDIP0900001	Children & Families	1,000	0	700	0	300	700			1,000	0
SureStart Aiming High for Disabled Children	40AACAIM0900001	Children & Families	168	0	168	0	66	102			168	0
Primary Capital Programme	40ABCP0900001	Children & Families	535	0	0	0	0	324			324	-211
Cledford TLC Scheme	40ADCRAT1367001	Children & Families	3,289	0	1,219	138	830	2,459			3,289	0
Contact Point / Further Dev of Children's Hub/ e-CAF	40ABCICT0900007	Children & Families	382	0	229	16	100	231	51		382	0
Wilmslow Specialist Sports College	40AECSPE1437001	Children & Families	616	0	5	0	5	611			616	0
Capital for Kitchen & Dining Facilities	40ABCKIT0900001	Children & Families	600	0	200	0	200	400	0		600	0
Building Review	40A3CBRB0900001	Adults	180	0	180	0	0	180			180	0
Mental Health Capital	40A3CMHC0900001	Adults	99	0	99	0	33	66			99	0
Social Care IT Infrastructure	40A3CICT0900005	Adults	96	0	96	0	11	85			96	0
Common Assessment Framework	40A3CCAF0900001	Adults	50	0	50	0	50				50	0
Common Assessment Framework - Demonstrator Bid		Adults	2,234	0	169	0	169	1,000	1,065		2,234	0
Community Services Flexible and Mobile working	40AMCICT0900008	Adults	650	0	650	124	650				650	0
Play Capital	40APCOTH0900008	Health & Wellbeing	1,100	0	473	128	473	627			1,100	0
Leisure Centre General Equipment	40ARCOTH0900009	Health & Wellbeing	32	0	32	0	45				45	13
Libraries RFID - Self service	40AQCICT0900009	Health & Wellbeing	0	0	0	33	0				0	0
LTP - Public Right of Way Improvements	40APCLTP0900001	Health & Wellbeing	24	0	24	15	24				24	0
National Dementia Strategy - Lincoln House	40ALCOTH0800033	Adults	1,000	0	1,000	8	850	150			1,000	0
National Dementia Strategy - Hollins View	40ALCOTH0800032	Adults	0	0	0	0	0	0		0	0	0
Devolved Formula Capital in Advance	40ABCDFC1000001	Children & Families	2,277	0	1,050	605	620	1,180	427	50	2,277	0
Primary School & YOT Extension repairs	40ABCOTH0900034	Children & Families	230	0	230	40	40	190			230	0
Schools - Modernisation Programme	40ABCMOD0900001	Children & Families	574	0	574	0	0				0	-574
Kings Grove Mobile Replacement	Kings Grove Mobile Repl	Children & Families	0	0	0	0	70	720			790	790
The Dingle Refurbishment	40ADCREF1312001	Children & Families	172	0	172	172	172				172	0
Stapely Broad Lane PS - Replacement of temp accommodation.	40ADCMOB1299001	Children & Families	906	0	70	0	70	836			906	0
Offley Primary School	40ADCRAT1365001	Children & Families	845	0	57	0	57	788			845	0
Christ the king Catholic & C of E PS	40ADCRAT0000000	Children & Families	3,039	0	189	0	189	2,850			3,039	0
Christ the king Catholic & C of E PS - Phase 1	40ADCRAT0000001	Children & Families	211	0	211	0	211				211	0

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			£000's	£000's	2009-10 £000's	£000's	2009-10 £000's	2010-11 £000's	2011-12 £000's	2012-13 £000's	£000's	£000's
Community Support Centre (CSC) Misters	40A3COTH0900028	Adults	280	0	280	0	108	172			280	0
Sandbach United Football complex	40APCOTH0800043	Health & Wellbeing	2,200	0	2,200	0	0	2,200			2,200	0
Swim for Free Capital	40APCOTH0900011	Health & Wellbeing	128	0	128	0	108	20			128	0
Sandbach Park	40APCOTH0900012	Health & Wellbeing	128	0	128	0	0	128			128	0
Demolition of Carrs Pavilion - Ticket Office	40APCOTH0900009	Health & Wellbeing	13	0	13	0	13				13	0
Lower Heath Play Space Renewal,		Health & Wellbeing	0	0	0	0	6	114			120	120
Congleton Park Improvements - Town Wood		Health & Wellbeing	0	0	0	0	0	82			82	82
			31,512	0	14,825	2,431	8,132	20,158	3,236	50	31,576	64
Total People Programme			122,285	50,918	44,415	17,643	35,404	31,300	4,506	400	122,527	242
Places												
Ongoing Schemes												
Section 278 Agreements (2007-08)	Various	Regeneration	148	21	59	5	9	2			32	-116
A538 Altrincham Rd, Wilmslow-Cycle path & Assoc Wks	40CACAP-CM00019	Environmental Services	200	0	100	0	100	100			200	0
Section 278 Agreements (2006-07)	Various	Regeneration	515	175	357	17	354				529	14
Alderley Edge By-Pass Scheme Implementation	40CDCAP-CM00006	Environmental Services	51,600	6,178	24,930	14,905	26,900	15,340	3,182		51,600	0
Section 278 Agreements (2005-06)	Various	Regeneration	192	132	7	1	3				135	-57
Section 278 Agreements (2004-05)	Various	Regeneration	178	160	26	7	15	12			187	9
Section 278 Agreements (2003-04)	Various	Regeneration	208	170	12	28	29	7			206	-2
Section 278 Agreements (2002-03)	Various	Regeneration	32	33	1	0	1				34	2
Section 278 Agreements (pre 2002-03)	Various	Regeneration	678	648	123	-1	1				649	-29
Septic Tanks-Rural Properties	40CCCAP-CT00002	Planning & Policy	315	194	41	0	41	40	40		315	0
Improvements to Chapel Street Car Park	40CACAP-CT00049	Safer & Stronger Commur	165	3	162	0	162				165	0
Choice Based Lettings	40CCCAP-CT00001	Planning & Policy	232	59	173	0	173				232	0
Queens Park Restoration	40CACAP-CN00043	Environmental Services	6,477	2,238	4,239	282	1,350	2,889			6,477	0
Crewe Town Squares/ Shopping Facilities Refurbishment & Toilets	40CDCAP-CN00069	Regeneration	3,174	1,846	0	0	0	1,300			3,146	-28
Crewe Town Squares - Lyceum Square	40CACAP-CN00049	Regeneration	1,866	166	1,360	15	1,100	600			1,866	0
Crewe and Macc HWRCs	40CACAP-WN00001	Envrionmental Services	870	117	736	4	736	17			870	0
Road Safety Schemes - Minor Works	40CACAP-C08B10001	Regeneration	126	1	125	20	125				126	0
Connect2 - Crewe & Nantwich Greenway	40CACAP-CN00042	Regeneration	530	0	530	17	530				530	0
Parkgate	40CDCAP-CM00047	Regeneration	2,382	72	0	123	250	2,059			2,381	-1
Section 278 Agreements - (2008-09)	Various	Regeneration	347	34	221	12	26	83			143	-204
Flowerpot Junction Improvements	40CACAP-CM00020	Environmental Services	1,032	925	73	30	73				998	-34
Claims	40CDCAP-CH00004	Regeneration	30	3	27	0	0				3	-27
Bus Quality Partnership/Public Transport Improvements		Regeneration	120	100	20	0	20				120	0
Tatton Park - Farm Entrance	40CDCAP-RM00002	Regeneration	30	20	10	0	10				30	0
Tatton Park - Boundary Fence	40CDCAP-RM00001	Regeneration	203	201	2	0	2				203	0
Pyms Lane Closed Landfill Site	40CACAP-WN00002	Environmental Services	47	5	42	0	42				47	0
Alsager Closed Landfill Site	40CACAP-WT00002	Environmental Services	100	0	100	0	100				100	0
Closed Landfill Sites - Maint & Improvements	40CACAP-WH00003	Environmental Services	2	0	2	0	0				0	-2
Newgate Gas Works	40CACAP-WM00001	Environmental Services	258	173	85	85	85				258	0
Merelake Way Bridge Repairs	40CACAP-CT00060	Environmental Services	54	25	28	28	29				54	0
St Peters Retaining Wall	40CACAP-CT00079	Environmental Services	113	91	22	20	22				113	0
Dane Embankment Repairs	40CACAP-CT00081	Environmental Services	470	419	51	20	50				469	-1
Air Quality Monitoring Equipment	40CBCAP-CT00001	Safer & Stronger Commur	40	28	12	0	27				55	15
Holmes Chapel Toilets	40CACAP-CT00080	Environmental Services	74	4	69	0	0				4	-70
Art in a Roundabout way	40CBCAP-CT00002	Safer & Stronger Commur	32	12	20	0	0				12	-20
Street Furniture	40CACAP-CT00064	Environmental Services	31	26	5	0	3	2			31	0
Highway Adoption - Talke Road	40CACAP-CT00082	Environmental Services	7	0	7	0	7				7	0
Antrobus Street Car Park	40CACAP-CT00083	Safer & Stronger Commur	80	25	55	84	84				109	29
The Crescent - Car Park Provision	40CACAP-CT00065	Safer & Stronger Commur	7	5	2	0	2				7	1
Highway Adoption - Springvale	40CACAP-CT00084	Environmental Services	18	14	5	0	5				19	1
Vehicle & Plant Replacement	40CDCAP-TT00001	Environmental Services	415	237	26	0	26				263	-152
Crematorium Plant Repairs	40CACAP-CM00056	Environmental Services	275	110	55	0	55	55	55		275	0
Jordangate MSCP	40CACAP-CM00055	Safer & Stronger Commur	564	530	40	1	40				570	6
Alderley Edge CCTV	40CACAP-CM00051	Safer & Stronger Commur	66	8	57	34	57				65	-1
South Drive Car Park	40CACAP-CM00053	Safer & Stronger Commur	100	0	100	0	100				100	0
Spring Street Car Park	40CACAP-CM00054	Safer & Stronger Commur	3,743	3,743	0	0	0				3,743	0
Disabled Facilities Grants	40CCCAP-CH00004 & 40	Planning & Policy	1,832	1,484	348	258	348				1,832	0
Victoria Street Car Park Lighting Renovation	40CACAP-CN00050	Safer & Stronger Commur	30	11	19	0	19				30	0
Outdoor Market Covered Stand	40CACAP-CN00071	Environmental Services	200	0	200	0	0				0	-200
Car Park Works and Pay & Display Thomas St Car Park (East)	40CACAP-CN00069	Safer & Stronger Commur	128	2	126	117	126				128	0
Market Square, Crewe - Interim Improvements	40CDCAP-CN00018	Regeneration	150	99	51	76	79				178	28
West Street Environmental Improvements	40CDCAP-CN00070	Regeneration	520	3	517	479	517				520	0

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			£000's	£000's	2009-10 £000's	£000's	2009-10 £000's	2010-11 £000's	2011-12 £000's	2012-13 £000's	£000's	£000's
Social Housing Grants/ Enabling Affordable Housing	40CCCAP-CN00070	Planning & Policy	1,062	0	1,062	0	1,062				1,062	0
Affordable Housing Initiatives	40CCCAP-CT00005	Planning & Policy	869	401	468	0	468				869	0
Alley Gating	40CBCAP-CH00002	Safer & Stronger Commur	497	468	29	32	29				497	0
CCTV Control Room Relocation	40CBCAP-CN00001	Safer & Stronger Commur	290	0	290	0	290				290	0
CCTV Cameras	40CBCAP-CH00003	Safer & Stronger Commur	65	7	58	0	58				65	0
New Cemetery Land/ Infrastructure - Pym's Lane	40CACAP-CN00073	Environmental Services	107	87	20	0	0				87	-20
New Cemetery Land/ Infrastructure - Weston	40CACAP-CH00013	Environmental Services	144	0	144	0	0				0	-144
Housing Energy Efficiency Grants	40CCCAP-CH00008	Planning & Policy	101	98	3	0	0				98	-3
Leighton Brook Park	40CDCAP-CN00021	Regeneration	385	137	248	222	248				385	0
Capital Programme Management Support	40CDCAP-CH00009	Regeneration	20	1	19	1	50				51	31
Quakers Coppice	40CDCAP-CN00023	Regeneration	47	0	47	40	47				47	0
Nantwich Market Town Initiative	40CCCAP-CN00071	Regeneration	26	11	15	0	0				11	-15
Nantwich Old Mill Wall	40CCCAP-CN00072	Regeneration	38	15	23	0	0				15	-23
Project Development - Alderley Edge By Pass	40CDCAP-CN00002	Regeneration	3,415	3,415	0	73	70				3,485	70
Business Development Land Acquisition	40CDCAP-CN00071	Regeneration	500	0	500	0	0				0	-500
Housing Grants - S106 Funded (Ex MBC)	40CCCAP-CN00001	Planning & Policy	1,045	286	759	0	759				1,045	0
Waste Transfer Station (Crewe & Nantwich)	40CACAP-WN00003	Environmental Services	46	0	46	0	46				46	0
Total On-going schemes			89,661	25,476	39,108	17,035	36,960	22,506	3,277	0	88,219	-1,442
New Starts 2009-10												
CDRP - Building Safer Communities Fund	40CBCAP-CH00001	Safer & Stronger Commur	80	0	80	0	80				80	0
CDRP - Alley Gating	40CACAP-CH00005	Safer & Stronger Commur	25	0	25	0	25				25	0
LTP - Principal Roads Maintenance	Various	Environmental Services	1,143	0	1,143	416	1,387				1,387	244
LTP - Principal Roads Maintenance - Asset Management	Various	Regeneration	76	0	76	0	76				76	0
LTP - Non Principal Roads Maintenance	Various	Environmental Services	2,289	0	2,289	966	2,785				2,785	496
LTP - Non Principal Roads Maintenance - Asset Management	Various	Regeneration	60	0	60	0	60				60	0
LTP - Crewe Infrastructure Project	40CDCAP-CN00002	Regeneration	594	344	250	8	50	200			594	0
LTP - Crewe Green Link Road	40CACAP-CN00005	Regeneration	8,394	8,093	300	44	200	90			8,383	-11
LTP - A533 Middlewich Eastern By Pass	40CDCAP-CT00001	Regeneration	825	0	400	0	50	350			763	-62
LTP - East Cheshire Transport Study	40CDCAP-CH00006	Regeneration	150	0	150	21	150				150	0
LTP - Road Safety Schemes	40CACAP-C09B10001	Regeneration	204	0	204	0	204				204	0
LTP - Road Safety Schemes - Rail incursion measures	40CACAP-CH00012	Regeneration	80	0	80	0	80				80	0
LTP - Road Safety Grant	40CACAP-C09B10001	Environmental Services	449	0	220	0	220	229			449	0
LTP - Safer Routes to Schools	40CDCAP-C09B10003	Regeneration	266	0	266	24	190	76			266	0
LTP - Bus Quality Partnerships/Public Transport Inf	40CDCAP-TH00002	Regeneration	285	0	285	69	200	85			285	0
LTP - Demand Management	40CDCAP-CH00007	Regeneration	24	0	24	0	0	24			24	0
LTP - Project Development Schemes - Minor Schemes	40CDCAP-CH00008	Regeneration	89	0	89	0	19				19	-70
LTP - Local Area Programmes - North	40CACAP-C09B10006	Environmental Services	219	0	219	9	175	44			219	0
LTP - Local Area Programmes - South	40CACAP-C09B10007	Environmental Services	377	0	377	28	264				264	-113
LTP - Local Area Programmes - South - Nantwich Directional Signing	40CACAP-CN00045	Environmental Services	130	0	130	138	130				130	0
LTP - SEMMMS - Regeneration allocation - Major Projects	40CDCAP-CM02B10005	Regeneration	187	0	187	35	187				187	0
LTP - SEMMMS - Transport element - BQP/PTI	Various	Regeneration	200	0	200	8	200				200	0
LTP - SEMMMS - Environment Services allocation	40CACAP-CM00052 & C	Environmental Services	1,157	0	1,157	0	937	221			1,158	1
LTP - Detrunked Roads Maintenance - Major Scheme	40CACAP-MH00061	Environmental Services	687	0	687	495	800				800	113
LTP - Bridge Maintenance	Various	Environmental Services	1,267	0	1,264	404	1,207				1,207	-60
LTP - Highway Maintenance	Various	Environmental Services	968	0	968	0	0				0	-968
LTP - Fixed Fee - Capitalised Salaries - Environmental Services	40CACAP-CH00023	Environmental Services	1,283	0	1,283	0	1,283				1,283	0
LTP - Fixed Fee - Capitalised Salaries - Regeneration	40CDCAP-CH00017	Environmental Services	175	0	175	0	175				175	0
Waste Infrastructure Capital Grant	40CACAP-WH00002	Environmental Services	658	0	658	460	658				658	0
Disabled Facilities Grants	40CCCAP-CH00001	Planning & Policy	1,070	0	1,070	317	1,070				1,070	0
Private Sector Assistance Initiative	40CCCAP-CH00002	Planning & Policy	1,481	0	1,481	464	1,481				1,481	0
Affordable Housing - Assisted Purchase Scheme	40CCCAP-CH00003	Planning & Policy	600	0	600	5	600				600	0
Vehicle Replacement	40CDCAP-TH00001	Regeneration	500	0	500	0	0				0	-500
Development of land at Alderley Edge Cemetery	40CACAP-CM00040	Environmental Services	100	0	100	2	100				100	0
Car Park Charges Congleton	40CACAP-CH00006	Safer & Stronger Commur	160	0	160	2	160				160	0
Thomas Street Car Park	40CACAP-CN00044	Safer & Stronger Commur	105	0	105	0	105				105	0
CCTV System review	40CBCAP-CH00007	Safer & Stronger Commur	50	0	50	0	50				50	0
East UTC System	40CACAP-CH00008	Environmental Services	50	0	50	0	50				50	0
Section 278's - 09-10 New Starts	Various	Regeneration	37	0	25	5	12	14			26	-11
Transport Asset Management Grant	40CDCAP-CH00015	Regeneration	162	0	162	36	132	30			162	0
Cheshire Safer Roads Partnership	40CDCAP-CH00016	Environmental Services	606	405	201	-2	201				606	0
Tatton Park - Conservatory/Orangery	0	0	0	0	0	0	160				160	160
Total 2009-10 New bids approved	TBA	Regeneration	27,263	9,206	17,750	3,954	15,913	1,363	0	0	26,481	-781
Total Places Programme			116,924	34,681	56,858	20,989	52,873	23,869	3,277	0	114,700	-2,224

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			£000's	£000's	2009-10	£000's	2009-10	2010-11	2011-12	2012-13	£000's	£000's
Borough Solicitor (Monitoring Officer)												
2009-10 New Starts												
Integrated Legal ICT System	40GBC36105	Legal Services	60	0	45		0	60			60	0
Total 2009-10 New Starts			60	0	45	0	0	60	0	0	60	0
Total Borough Solicitor Programme			60	0	45	0	0	60	0	0	60	0
Borough Treasurer & Assets												
Ongoing schemes												
Disability Compliance Work	40EDC30304	Assets	498	469	29	44	44				513	15
Building Alteration & Improvements	40EDC30301	Assets	155	77	78	48	52	26			155	0
ICT Investment	40EFC30501	ICT	248	148	100	-2	0				148	-100
Transforming Cheshire - Information Management	40EFC30501	ICT	1,484	521	224	0	224	36	703		1,484	0
County Farms 2008-09	40ECC30202	Assets	362	124	238	131	131	107			362	0
County Farms 2007-08	40ECC30201	Assets	696	696	0	0	0				696	0
Transforming Cheshire - Improving Oracle (Shared Services)	40EHC30202	ICT	1,770	732	1,038	0	400	638			1,770	0
Data Centre	40EFC30513	ICT	1,294	752	542	0	542				1,294	0
Municipal buildings - Reg accommodation (name Change)	40EDC30302	Assets	200	0	200	0	0	200			200	0
Network Optimisation	40EFC30511	ICT	0	0	0	0	0				0	0
New Developments - Schemes under £100k	40EFC30512	ICT	5	0	5	0	0				0	-5
Transforming Cheshire - Information Management	40EFC30512	ICT	0	0	0	0	0				0	0
Transforming Cheshire - County Farms Disp		Assets	184	184	0	0	0				184	0
County Farms 2005-06		Assets	1,476	1,476	0	0	0				1,476	0
Internet	40EFC30514	ICT	70	0	70	0	0				0	-70
CRAG Phase 4	40EFC30515	ICT	10	0	10	0	0				0	-10
Shared Services	40EFC30516	ICT	5	0	5	0	0				0	-5
e-Payments	40EFC30517	ICT	6	0	6	0	0				0	-6
UPS for Core CCC	40EFC30518	ICT	12	0	12	0	0				0	-12
CLI for 999 calls	40EFC30519	ICT	2	0	2	0	0				0	-2
Network Readiness	40EFC30520	ICT	69	50	19	0	0				50	-19
MS Projects Server	40EFC30521	ICT	2	0	2	0	0				0	-2
Time Recording using Business Objects	40EFC30522	ICT	2	0	2	0	0				0	-2
Internet Extension to districts	40EFC30523	ICT	3	0	3	0	0				0	-3
Archiving and Managing Legacy	40EFC30524	ICT	35	17	18	0	0				17	-18
Windows 2003 Corp Serv Upgrade	40EFC30525	ICT	245	215	30	0	0				215	-30
Upgrade to Corporate Telephone	40EFC30526	ICT	1,643	1,607	36	0	0				1,607	-36
CSBS (rename HR shared services)	40EFC30527	ICT	899	862	37	0	37				899	0
NHS LINK / Connected Cheshire	40EFC30528	ICT	80	69	11	0	11				80	0
Real Time Monitoring	40EFC30529	ICT	68	23	45	0	0				23	-45
Electronic Social Care	40EFC30530	ICT	47	11	36	0	0				11	-36
Integrated Children's Centre	40EFC30531	ICT	367	334	33	31	33				367	0
ICT Small Projects Block	New centre to be set up		0	0	0	0	301	0	0	0	301	301
Wheelock St	40EDC30308	Assets	112	12	100	0	0				12	-100
Urgent Safety Works	40EBCAP11877	Assets	37	18	19	0	0	1			19	-18
Fixed Electrical Installation	40EBCAP11873	Assets	200	68	132	0	0	85			153	-47
Asbestos Remedial Works	40EBCAP11871	Assets	64	60	4	0	0	0			60	-4
Premise Improvement Works	40EDCAP11875	Assets	310	303	7	0	0	0			303	-7
Westfields Entrance Improvement Works	40EDCAP11893	Assets	9	0	9	0	9				9	0
Fire Risks Assessment	40EBCAP754018	Assets	306	230	76	108	108				338	32
Church Walls	40EBCAP754033	Assets	60	12	48	0	48				60	0
CRM Integration	40EFC30533	ICT	7	0	7	0	7				7	0
Customer First - Remote Sites	40EFC30534	ICT	17	0	17	0	17				17	0
Telephone IP Extension to Remote Sites	40EFC30535	ICT	5	0	5	0	5				5	0
Backup Switchboard	40EFC30536	ICT	6	0	6	0	6				6	0
Server Replacement	40EFC30537	ICT	163	144	19	0	19				163	0
Fluency Changes & Reporting	40EFC30538	ICT	10	0	10	0	10				10	0
Disability Discrimination Act Improvements/ Adaptations	40EBCAP40502	Assets	264	121	143	4	143				264	0
Public Building Repairs	40EBCAP40810 to 40EB	Assets	1,164	451	713	248	713				1,164	0
Minor Works 2007-08	40EDCAPMWKBFWD	Assets	103	85	18	0	18				103	0
Minor Works 2006-07	40EDCAPMWKBFWD	Assets	138	70	68	30	68				138	0
Total On-going schemes			14,912	9,942	4,232	642	2,946	1,093	703	0	14,684	-228

Department/Scheme	Project Number	Department	Total Approved Budget	Prior Year Spend	In Year Budget	Actuals To end of Nov-09	Forecast Expenditure	Forecast Expenditure	Forecast Expenditure	Forecast Expenditure	Total Forecast Expenditure	Variance From Total Approved budget
			£000's	£000's	2009-10	£000's	2009-10	2010-11	2011-12	2012-13	£000's	£000's
2009-10 New Bids												
Office Accommodation Strategy	40EDC30303	Assets	9,450	0	2,350	1,376	2,969	6,481	0		9,450	0
Farms Estates Reorganisation & Reinvestment	40ECC30203	Assets	1,410	0	1,410	3	160	1,250			1,410	0
Single Revenue & Benefits Systems	40EGC30601	Finance	444	0	444	0	150	294			444	0
Building Maintenance Programme	40EBCAP000091001	Assets	5,645	0	5,645	1,063	5,445	200			5,645	0
Development Management System	40EFC30502	ICT	437	0	437	0	437				437	0
ICT Transitional Development Programme	40EFC30503	ICT	1,295	0	1,295	9	1,295				1,295	0
Click into Cheshire	40EFC30504	ICT	39	0	39	0	39				39	0
Government Connect	40EFC30505	ICT	290	0	290	0	118	172			290	0
Essential Replacement of Core ICT Infrastructure	40EFC30506	ICT	891	0	891	2	713	178			891	0
ICT Security & Research	40EFC30507	ICT	209	0	209	0	167	42			209	0
Enterprise Content Management proposal	40EFC30508	ICT	500	0	500	9	200	300			500	0
Flexible & Mobile Working	40EFC30509	ICT	1,425	0	585	7	292	593	540		1,425	0
Oracle Migration/Cutover Activities	40EFC30510	ICT	51	0	51	0	51				51	0
Data Centre Macclesfield	40EFC30539	ICT	495	0	495	0	170	325			495	0
Energy Efficiency Savings	40EECAPENERGY0910	Assets	75	0	75	0	75				75	0
Total 2009-10 New bids			22,656	0	14,716	2,469	12,281	9,835	540	0	22,656	0
Total Borough Treasurer & Assets Programme			37,567	9,942	18,948	3,111	15,227	10,928	1,243	0	37,340	-227
Policy & Performance												
On-going schemes												
Transforming Cheshire - Customer Access	40HBCTC40100	Customer Services	428	207	36	2	36		185		428	0
Customer Access	40HBC40101	Customer Services	262	188	74	2	74				262	0
Excelcis	40HCC40201	Planning & Performance	10	0	10	0	10				10	0
Capital Investment Scheme Grants	40HEC40401	Partnerships & CE's	400	23	377	76	277	100			400	0
Total On-going schemes			1,100	418	497	80	397	100	185	0	1,100	0
2009-10 New Bids												
Customer Relationship Management & Telephone System	40HBC40102	Customer Services	1,705	0	1,705	0	1,150	555			1,705	0
Performance Management System	code to be set up	Customer Services	0	0	0	0	100				100	100
Total 2009-10 New bids			1,705	0	1,705	0	1,250	555	0	0	1,805	100
Total Policy & Performance Programme			2,805	418	2,202	80	1,647	655	185	0	2,905	100
HR & Organisational Development												
2009-10 New Bids												
Accident Reporting system New scheme	code to be set up	HR	0	0	0	0	18				18	18
Total 2009-10 New bids			0	0	0	0	18	0	0	0	18	18
Total HR & Organisational Development Programme			0	0	0	0	18	0	0	0	18	18
<i>Total Committed schemes approved by Council</i>			<i>196,446</i>	<i>86,753</i>	<i>73,427</i>	<i>32,969</i>	<i>67,575</i>	<i>34,841</i>	<i>5,435</i>	<i>350</i>	<i>194,954</i>	<i>-1,492</i>
<i>Total New bids 09-10 - Approved by Council</i>			<i>83,195</i>	<i>9,206</i>	<i>49,041</i>	<i>8,854</i>	<i>37,593</i>	<i>31,971</i>	<i>3,776</i>	<i>50</i>	<i>82,596</i>	<i>-599</i>
Total 2009-10 Programme for On-going & approved new starts			279,641	95,959	122,468	41,823	105,168	66,812	9,211	400	277,550	-2,091
Total Cheshire East 2009-10 Capital Programme			279,641	95,959	122,468	41,823	105,168	66,812	9,211	400	277,550	-2,091